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|-------------|---------|-----------|---------|--------------|-----------|
| Albania | Stg. 10 | Indonesia | Rp 2500 | Portugal | Ec 80 |
| Belgium | Ec 0.50 | Japan | 1,1200 | Spain | Rs 6 C 60 |
| Canada | Ec 0.38 | Kenya | 5540 | Singapore | CS 4 10 |
| Cyprus | Ec 0.00 | Jordan | Rs 500 | South Africa | Rs 110 |
| Denmark | Ec 7.25 | Kuwait | Rs 500 | Switzerland | Sw 20 |
| Egypt | Ec 0.00 | Liberia | Ec 0.00 | Sweden | Sk 6.50 |
| Finland | Ec 0.00 | Lithuania | Ec 0.00 | Tunisia | Ec 100 |
| France | Fr 5.00 | Latvia | Ec 0.00 | U.S.A. | Ec 15 |
| Germany | DM 2.20 | Lebanon | Ec 0.00 | U.S.S.R. | Rs 500 |
| Greece | Dr 0.12 | Malta | Ec 0.00 | U.S.S.R. | Rs 500 |
| Hong Kong | HRS 12 | Morocco | Ec 0.00 | U.S.S.R. | Rs 500 |
| India | Rs 16 | Myanmar | Ec 0.00 | U.S.S.R. | Rs 500 |
| Philippines | Pes. 20 | Peru | Ec 0.00 | U.S.S.R. | Rs 500 |

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,551

Friday February 15 1985

D 8523 B

IRI's back seat
drivers try to
take control, Page 12

World news

Business summary

Warsaw Pact in troop cut proposal

The Warsaw Pact formally presented a proposal for the reduction of U.S. and Soviet troops in Central Europe aimed at breaking the deadlock in East-West talks being held in Vienna.

The proposal calls for an initial reduction of 20,000 troops by the Soviet Union and 13,000 by the U.S. within a year of agreement being reached.

This would be followed by a larger cut in Warsaw Pact and Nato forces to 900,000 troops on each side. A similar plan was put forward by the Warsaw Pact in 1983, but rejected by the West. Page 2

Vietnamese drive

Vietnamese troops were close to driving Khmer Rouge guerrillas from their strongholds near Phnom Penh in western Kampuchea, Thailand said. Page 3

EEC Spain plan

The European Commission has tabled new proposals aimed at clearing the last obstacles to Spain's entry into the EEC. The package covers outstanding aspects of agreement on fishing, agriculture and social affairs and comes as doubts grow about whether the January 1, 1986 entry date can be met. Page 2

Israeli attack

French UN troops fought with their fists against Israeli soldiers who stormed a Shia Moslem village in southern Lebanon and bulldozed villagers' homes. Page 3

Arsonists blamed

Arsonists were blamed for a fire which killed at least 27 people in a Manila hotel. Hoteliers said they would seek military help to tighten security after a note claiming responsibility for the fire was sent to several news agencies.

Greek warning

Greece renewed a warning that it would stop Spain and Portugal joining the EEC unless the Community adopted a special aid plan for the Mediterranean. Page 2

Afghan protest

Afghanistan protested to Pakistan over what it called continuing cross-border attacks and help for anti-government guerrillas. Pakistan rejected the charges.

Pakistan arrests

Sixty people were held in Sind province and four politicians in Baluchistan in a wave of arrests ahead of Pakistan's general election this month. Page 16

No-man's land

The Indian Government is considering establishing a no-man's land 500 yards wide along 400 miles of the Pakistan border to stop the movement of Sikh extremists to and from Punjab state.

Footwear 'invasion'

Nearly 75 per cent of shoes and boots sold in the U.S. are foreign made and imports are destroying the domestic footwear business, officials said at a shoe fair in New York.

Record flight

The supersonic airliner Concorde flew to Sydney from London in 17 hrs 5mins 26secs, lopping seven hours off the fastest time by subsonic planes. It was Concorde's first commercial flight to Sydney.

Charity match

Liverpool and Borussia Mönchengladbach will play a charity soccer match to raise funds for a charity of the 19 British Royal Air Force band members who died in Monday's crash on a West German motorway.

Malaysian bids for Wheelock Marden

MALAYSIAN businessman Tan Sri Khoo Teck Puat made cash bid for Wheelock Marden, Hong Kong-based property and shipping group, which values the company at HK\$1.5bn (\$244m). Page 18. Hong Kong stock market, Page 25

MESA Partners, a partnership which includes Texas investor T. Boone Pickens's Mesa Petroleum, said it had bought a 7.9 per cent stake in Unocal, the twelfth largest U.S. oil company, for \$304m. Page 14

DOLLAR fell in London to DM 3.2890 (DM 2.990); FF 10.0675 (FF 10.0850); SWF 2.7980 (SWF 2.8100) and Y280.45 (Y282.75). On Bank of England figures, the dollar's index fell to 151.0 from 151.5. In New York it closed at DM 3.226, SWF 2.707, FF 10.0575 and Y256.95.

STERLING rose 40 points against the dollar in London to close at \$1.6922. It was also firmer at DM 3.5925 (DM 3.58); FF 10.0850 (FF 10.0725), but fell to SWF 3.0550 (SWF 3.0575) and Y284.5 (Y285.75). The pound's exchange rate index rose to 71.1 from 70.9. In New York it closed at \$1.098.

LONDON: Gilts rose and the F.T. Ordinary index closed up 0.8 at 984.7. Section III

WALL STREET: The Dow Jones industrial average closed 10.04 down at 1,287.88. Section III

TOKYO: The Nikkei-Dow advanced 55.8 to a new peak of 12,081.69. Section III

GOLD rose \$1.50 an ounce on the London bullion market to finish at \$304.50. It also rose in Zurich to \$304.15. In New York, the Comex March settlement was \$303.90.

U.S. MONEY SUPPLY: M1 rose \$14.6bn to a seasonally-adjusted \$385bn in the week ended February 6, 1985.

TAIWAN: finance ministry suspended seven top officials of a credit co-operative bank and allegations that threaten to shake the country's financial system. Page 18

WEST GERMANY: Foreign Trade Bank's seven-year Eurocredit was doubled to \$300m. Page 16

TOYOTA: Japanese car group, lifted its 1985 income by 25.7 per cent to Y121.13bn (\$480.59m) in the six months to December 31, and announced a Y45bn rise in capital spending this year to Y250bn. Page 18

TRICENTROL: the UK-based oil and gas exploration company is raising £45.3m (\$49.4m) through a rights issue of 11 per cent convertible unsecured loan stock on the basis of £1 of the stock for every two shares held at February 8. Page 21

LEX: Back Page

MONTEKINDO, diversified Italian chemical group, plans to dispose of about L1.500bn (\$750m) in assets in order to reduce its 14,000m debt burden. Page 16

IMPERIAL Group, UK tobacco, brewery and leisure concern, lifted pre-tax profits by 13 per cent to £220.6m (\$240m) for the year to October 31. Page 19; Lex, Page 14.

TELETRON: U.S.-based electronic business information group, lifted net earnings in its first quarter by 27 per cent to \$4.15m. Page 15

R. J. REYNOLDS, second-largest U.S. cigarette maker, more than doubled net earnings from continuing operations to \$323m in 1984. Page 15

EUROBONDS: Holding company of Credit Suisse-First Boston, the market leader, increased net income from SWF 118m to SWF 140m (\$64m) last year. Page 35

PHILLIPS Petroleum's important operations in the Norwegian and UK sectors of the North Sea will probably be put up for sale as a result of the takeover battle over the ninth largest U.S. oil group. Page 14

DUNLOP, the troubled UK rubber group, has won a £1m (\$1.6m) order in China to supply technology and plant to manufacture radial truck tyres.

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British Airways close to settlement of Laker claim

BY DUNCAN CAMPBELL-SMITH IN LONDON

BRITISH AIRWAYS is within striking distance of reaching an out-of-court settlement to the U.S. civil suit brought against BA, nine other international airlines and McDonnell Douglas by Mr Christopher Morris, the liquidator of Laker Airways, on anti-trust grounds.

The suit stands at the centre of legal problems which earlier this year prompted the postponement of

BA's sale of its 49 per cent stake in BA's low-cost subsidiary, BA CityFlyer.

BA's lawyers have been meeting with the U.S. legal team led by Mr Bill Draper, the chairman of the bank, on Monday afternoon.

The detailed outcome of that meeting is unclear, and BA's legal team is still block final agreement.

Mr Colin Marshall and Mr Gordon Dunlop, the chief executive and the chief financial officer, respectively, of BA, interrupted family skiing holidays in Switzerland last Sunday to go to Washington with BA's lawyers for a crucial meeting with an exam team led by Mr Bill Draper, the chairman of the bank, on Monday afternoon.

The industrial trio, McDonnell Douglas' status as a defendant could colour its attitude as a creditor GE and Airbus are thought to have serious reservations about the financial terms on offer, but these appear to have been effectively countered by the argument that the Laker suit could have a potentially disruptive impact on the airline's business.

Both companies, moreover, are looking to the defendants for future aircraft orders - one of which, from Pan American, is currently under negotiation.

As for the airlines themselves, BA has achieved a broad understanding with its co-defendants similar to that reached with the principal Laker creditors. The total size of the out-of-court settlement

is not known, but it is likely to be around \$400m.

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OVERSEAS NEWS

Key decision close on Israeli purchase of N-power plants

BY DAVID LENNON IN TEL AVIV

ISRAEL is close to completing its examination of the technical aspects of the French commercial nuclear power stations which the country is considering purchasing. The study should be concluded "within a few weeks," according to Mr Avishai Amir, spokesman for the Ministry of Energy.

If, as expected, this leads to preliminary approval, Israel will then concentrate its discussions with the French on the financing of two 900 MW power stations, which should cost about \$1.5bn each. France has already indicated that financing would be available, and the question at issue now is the terms of credit.

However, there is also the question about the decision-making at the political level. The influential Haaretz newspaper commented recently that "although there are a great many technological and financial questions here, anyone who buys or sells reactors of this kind is functioning above all in the political sphere."

Indications that France would consider a sale of reactors came from President François Mitterrand.

King Fahd appoints two sons

By Michael Field in London

IMPORTANT changes are being made in the Saudi Arabian Government, though they do not amount to the full scale reshuffle that has been expected for two years or more.

The changes affect two of the King's sons, who have been appointed to political posts, and a possible new Governor for the Saudi Arabian Monetary Agency (SAMA), the Kingdom's central bank.

Three of King Fahd's five sons now occupy government positions. The eldest, Faisal, has been President of the Youth Welfare Organisation for several years.

King Fahd's second son, Mohammad, has been appointed acting Governor of the Eastern Province,

the oil-bearing region on the Gulf coast and with Riyadh and Mecca one of the three major provinces of the Kingdom. Before being appointed to a post in the Ministry of the Interior last year, Mohammad Fahd was an extremely effective and controversial contractors' agent and trader.

In his new job Prince Mohammad is expected to put in hand a much needed smartening up of his rather scruffy province, which, in turn should result in a series of new municipal improvement contracts.

His predecessor, Abdul-Mohsin bin Jiluhi, whose family had governed the province since 1913, has left the Kingdom for medical treatment and it is expected that he will not return to his post. He was regarded as being too quiet and retiring to be a provincial governor, and his weakness in the last two years had allowed an upsurge of activity by religious fundamentalists in the region.

The other son of the King to be given a new post recently is Saud, who has been made the deputy head of external intelligence under Prince Turki al Faisal.

Khmer Rouge faces heavy offensive

THOUSANDS of Vietnamese troops backed by artillery and tanks were yesterday on the point of taking strongholds of the Khmer Rouge forces in the south west of Kampuchea, according to reports from the Thaland/Kampuchea border yesterday.

The reports, quoting Thai military sources suggest that the estimated 170,000 Vietnamese soldiers occupying Kampuchea, may be close to snatching a second military success in the dry season offensive that they launched last November.

The offensive, the fiercest since the Khmer Rouge Government was ousted from power in Phnom Penh six years ago, has already dealt a blow to the Khmer People's National Liberation Front, led by the nationalist Son Sann, whose camp were previously overrun.

In recent days the well-armed Khmer Rouge is reported to have launched counterattacks against the Vietnamese inside Kampuchea, cutting stretched Vietnamese supply lines. The latest news, if confirmed, could mean that Khmer Rouge hopes for continued opposition rest with these guerrilla attacks.

The reports also raise the prospect of a confrontation between Vietnam and China, which stomachs the Khmer Rouge, on their common border. Only minor ex-

changes are believed to have occurred so far this year, but visits to the border are understood to have been disallowed recently because of the tension.

China has recently threatened to teach Vietnam a "second lesson," a reference to their first border war in 1979 when Vietnamese forces were close to annihilating the Khmer Rouge.

Yesterday's reports said tens of thousands of refugees have fled to Thailand from the latest fighting and that Khmer Rouge soldiers were also in retreat. Khmer Rouge strongholds in the Phnom Malai mountains were said to be caught in a pincer movement from the south and east by units from six Vietnamese divisions.

About 200,000 Kampuchean refugees have come across the Thai border during this year's offensive. There have also been direct clashes between Vietnam and Thailand.

This week's fighting follows the appeal on Monday from the Association of South East Asian Nations for military aid to help Kampuchean resistance forces fight the Vietnamese troops.

China has made a bitter attack on the Soviet Union for bankrolling the Vietnamese occupation of Kampuchea.

Lebanese killed in village raid

BY OUR TEL AVIV CORRESPONDENT

ONE LEBANESE civilian was shot dead, another wounded, and dozens arrested, when a large Israeli armoured force surrounded and searched the south Lebanon Shia Moslem village, Bourj Rahal, yesterday.

The Israeli force, which included bulldozers, as well as tanks, also destroyed five houses in the village. This is the fourth such punitive raid by the Israelis on a Shia Moslem

village in south Lebanon this month.

There has been an upsurge of guerrilla attacks on the Israeli occupation forces this month.

Mr Timor Goksel, the spokesman for the UN peacekeeping forces in south Lebanon, said a confrontation developed between senior Unifil officers and Israeli officers, when the UN force tried to prevent the Israelis from razing the house in Bourj Rahal.

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Polish helicopters first reconnoitred the mountain peaks in the north

thern Shoa region, about 100km north of the capital, and Soviet helicopters distribute the grain after it has been dropped.

The operation is designed to feed some 30,000 people, the U.N. officials said.

Previous attempts to supply food by truck and mule train foundered because of the jagged terrain.

Officials and aid workers say that between 7.5m and 8m of Ethiopia's 100m population are suffering from drought and thousands have died.

Reuter

Joint Ethiopian food effort

ADDIS ABABA - The Soviet, Polish, British and West German Air Forces have started a joint operation to drop food to famine-hit

Ethiopians on remote mountainous areas after weeks of negotiations, United Nations officials said yesterday.

"Operation Saint Bernard" involves dropping grain from British and West German Hercules transport planes from a height of only 15 metres.

Polish helicopters first reconnoitred the mountain peaks in the north

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Reuter

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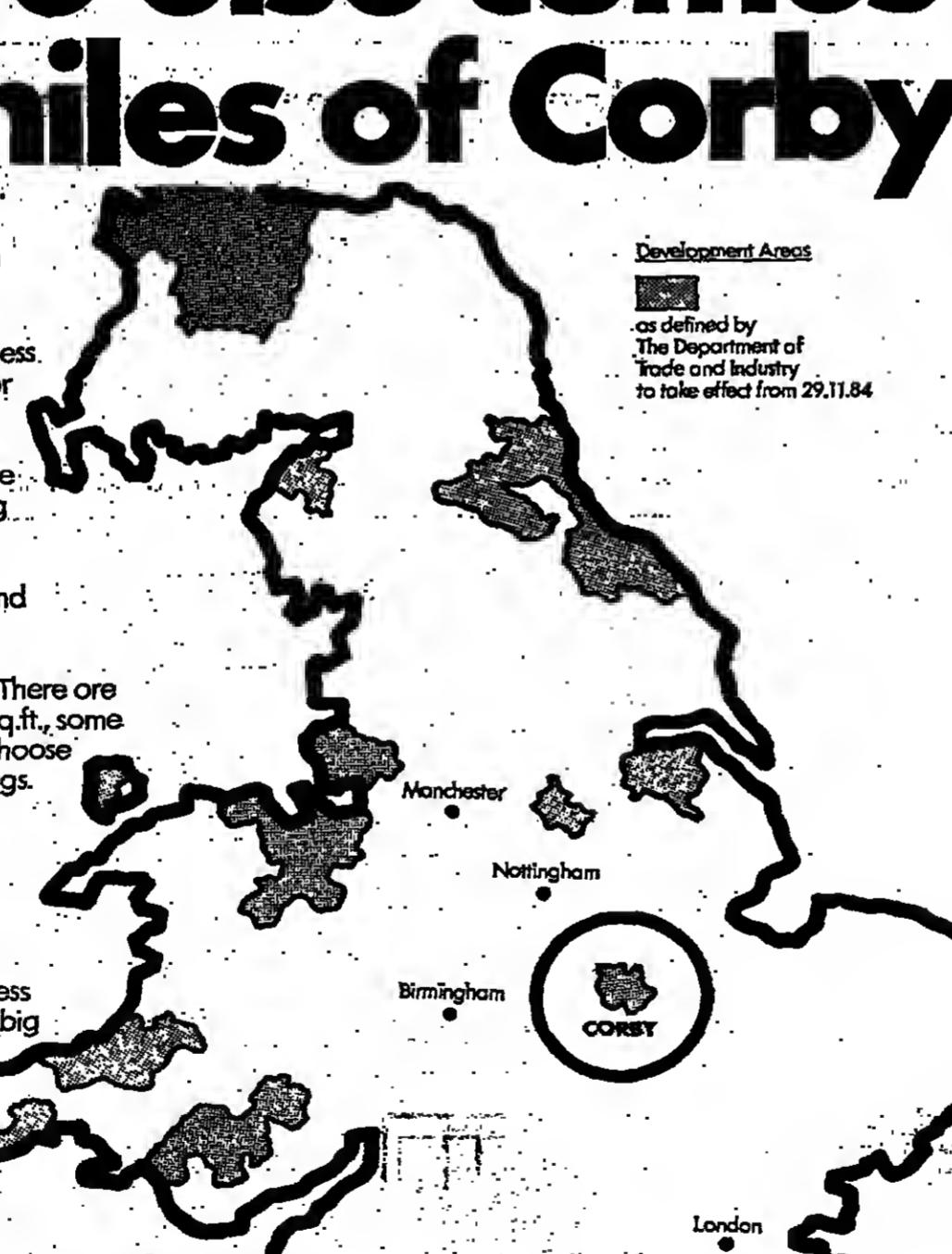
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GENERAL MILLS FINANCE N.V.

(now General Mills, Inc.)

8% Guaranteed Debentures Due 1986

NOTICE IS HEREBY GIVEN THAT pursuant to the provisions of the Indenture dated as of March 1, 1971, among General Mills Finance N.V., General Mills, Inc. as Guarantor, and Bankers Trust Company, as Trustee, as amended by a First Supplemental Indenture dated as of May 15, 1974, \$1,000,000 principal amount of the 8% General Mills Debentures due February 1, 1986, will be paid for and delivered on February 1, 1986 through the operation of the mandatory sinking fund. The numbers of the Debentures selected for redemption are as follows:

128 4700 5837 7477 8474 9275 10748 11705 12889 14269 15228 16556 17700 18422 19342
141 4701 5838 7472 8493 9277 10749 11706 12890 14270 15231 16557 17703 18423 19343
147 4705 5843 7474 8498 9278 10750 11710 12891 14271 15232 16558 17704 18424 19344
207 4720 5848 7475 8499 9279 10751 11711 12892 14272 15233 16559 17705 18425 19345
307 4722 5856 7476 8500 9280 10752 11712 12893 14273 15234 16560 17706 18426 19346
518 4733 5857 7477 8501 9281 10753 11713 12894 14274 15235 16561 17707 18427 19347
244 4742 5858 7478 8502 9282 10754 11714 12895 14275 15236 16562 17708 18428 19348
250 4748 5859 7479 8503 9283 10755 11715 12896 14276 15237 16563 17709 18429 19349
759 4755 5860 7480 8504 9284 10756 11716 12897 14277 15238 16564 17710 18430 19350
915 4757 5862 7481 8505 9285 10757 11717 12898 14278 15239 16565 17711 18431 19351
140 4763 5863 7482 8506 9286 10758 11718 12899 14279 15240 16566 17712 18432 19352
1821 4769 5868 7483 8507 9287 10759 11719 12900 14280 15241 16567 17713 18433 19353
1823 4773 5871 7484 8508 9288 10760 11720 12901 14281 15242 16568 17714 18434 19354
1863 4787 5872 7485 8509 9289 10761 11721 12902 14282 15243 16569 17715 18435 19355
1865 4793 5873 7486 8510 9290 10762 11722 12903 14283 15244 16570 17716 18436 19356
1870 4798 5874 7487 8511 9291 10763 11723 12904 14284 15245 16571 17717 18437 19357
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2280 4863 5878 7491 8515 9295 10767 11727 12908 14288 15249 16575 17721 18441 19361
2281 4864 5879 7492 8516 9296 10768 11728 12909 14289 15250 16576 17722 18442 19362
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2573 4898 5883 7496 8520 9300 10772 11732 12913 14293 15254 16580 17726 18446 19366
2579 4947 5884 7497 8521 9301 10773 11733 12914 14294 15255 16581 17727 18447 19367
2605 4952 5885 7498 8522 9302 10774 11734 12915 14295 15256 16582 17728 18448 19368
2606 4953 5886 7499 8523 9303 10775 11735 12916 14296 15257 16583 17729 18449 19369
2607 4954 5887 7500 8524 9304 10776 11736 12917 14297 15258 16584 17730 18450 19370
2641 4960 5888 7501 8525 9305 10777 11737 12918 14298 15259 16585 17731 18451 19371
2642 4961 5889 7502 8526 9306 10778 11738 12919 14299 15260 16586 17732 18452 19372
2643 4962 5890 7503 8527 9307 10779 11739 12919 14299 15261 16587 17733 18453 19373
2644 4963 5891 7504 8528 9308 10780 11740 12920 14300 15262 16588 17734 18454 19374
2645 4964 5892 7505 8529 9309 10781 11741 12921 14301 15263 16589 17735 18455 19375
2646 4965 5893 7506 8530 9310 10782 11742 12922 14302 15264 16590 17736 18456 19376
2647 4966 5894 7507 8531 9311 10783 11743 12923 14303 15265 16591 17737 18457 19377
2648 4967 5895 7508 8532 9312 10784 11744 12924 14304 15266 16592

WORLD TRADE NEWS

French banks urge Thomson to start making 'smart' card

BY DAVID MARSH IN PARIS

THOMSON, the French electronic group, could enter an expanding market to produce sophisticated electronic "smart" cards for financial transactions as a result of pressure by French banks to widen the number of suppliers.

The banks are due to decide next week on the first large-scale order for the micro-processor-containing cards, at present manufactured mainly by Bull, the nationalised computer group and Philips of the Netherlands.

The banks' decision, to order up to 2.5m cards for dispersal in four regions of France, has been keenly awaited in view of the large domestic and foreign orders expected for smart card technology in coming years.

Vica, the international credit card organisation, has just decided along with the French Carte Bleue network and Bank of America to launch a study of the possibilities of smart card use in the U.S.

The rival international card group Mastercard, meanwhile, has been in contact with Caisio of Japan about possibly adopting a rival Japanese smart card system.

The smart card—a small piece of plastic with the same dimensions as ordinary credit cards—contains a one-chip in-built microcomputer which executes programs and stores information. This allows applications in a variety of areas including cashless shopping and other financial transactions.

Exim Bank seeks loan change

BY NANCY DUNNE IN WASHINGTON

THE U.S. Export-Import Bank has launched a campaign for support within a sceptical American business community for proposals to eliminate all direct lending from its arsenal of export financing weapons.

In place of the lending programme Mr William Draper, the Eximbank chairman, has convinced administration budget cutters to allow the bank to spend \$136m from its own resources to subsidise commercial rates to the minimum level agreed on with the Organisation for Economic Cooperation and Development.

The bank would also increase its credit guarantees from \$10bn in fiscal 1985 to \$12bn in fiscal 1986.

In meetings with exporters and manufacturers Mr Draper is insisting that the bank "hasn't lost any muscle at all" through the new scheme called "T-Match". He says the \$136m in subsidies will support \$1.8bn in export financing during fiscal 1986.

Eximbank has \$3.8bn budgeted for direct lending in 1985 and the business community, although supporting the effort to reduce the budget deficit, seems unlikely to swallow the programme whole.

Car quotas 'cost U.S. consumers \$16bn'

By Stewart Fleming in Washington

identity controls and storage of personal data.

The card was invented by a Frenchman 10 years ago. But its commercialisation in France has been held up by industrial and financial wrangling over the past few years.

The price of smart cards, which up to now have been used mainly for relatively small pilot projects in France and abroad, is currently around FF 65 (£5.10) apiece for small quantities.

Bull maintains that the unit price for large orders will fall to a more reasonable FF 30 as it builds up production. It has the capacity to turn out around 1.2m cards a year under existing production arrangements, although output last year was only around 70,000 to

date. The banks, however, believe that encouragement of another French supplier in the shape of Thomson would help the price to fall more sharply.

Thomson's Eurotechnique semi-conductor division, based near Aix-en-Provence in the south of France, already produces some ancillary hardware for smart cards, although not of the type made by Bull.

Thomson said yesterday that it had no project at the moment to make the whole card, but pointed out that it would be a relatively simple matter involving subcontracting for the classification process—if there was demand for another supplier.

Efficient

The report, which makes no policy recommendations but which seems to strengthen the case that the U.S. is losing more than it is gaining from the quotas, also says that the U.S. car industry has become more efficient since the quotas were imposed.

But it estimates that in the past year, if quotas had not been in place, Japan would have been able to sell almost 1m more vehicles in the U.S.

The quotas limit Japanese car sales to around 1.3m units.

Tony Walker looks at international bidders for a power plant deal Egyptian nuclear race enters last lap

WEST GERMAN business and economic forces are building up their efforts this weekend to win the contract race against interest for Egypt's first nuclear reactor.

The German effort, which takes place after a strong bid by the French, is being spearheaded by the visit of Herr Martin Bangemann, the German Economy minister.

Bull, the nationalised computer group and Philips of the Netherlands,

chances of the West German contender whose proposal on price, at least, is the most competitive. Adding weight to the KWU bid against Westinghouse is that Hermes credit-backing is approximately double that offered by the U.S. Eximbank of up to \$300m.

KWU and Westinghouse are proposing single 1,000 Mw pressurised water reactors (PWR) at a cost respectively of about \$1.1bn and \$1.5bn. Westinghouse is having trouble remaining price competitive partly because of the strong U.S. dollar.

The Framatome-led consortium with Italy's Ansaldo group is offering twin 1,000 Mw PWRs at a cost of about \$2.5bn, with credit backing from French and Italian authorities of about \$1.5bn.

After months of manoeuvring it appears Egypt is finally heading towards a decision in favour of a nuclear industry to relieve pressure on its oil reserves and make up for a looming serious shortfall in its power generating capacity.

Mohamed Maher Abaza, Egypt's Electricity Minister, who has been predicting approval of the first nuclear reactor for more than a year, said last week that a committee

of the Egyptian National Electric Power Authority (NEPA) enter a final phase of negotiations with the

Westinghouse bid apparently

on grounds that the proposed

El-Daba plant on the Mediterranean coast 160 km west of

Alexandria, was a bad investment because of artificially low Egyptian electricity tariffs.

Egypt's nuclear programme envisages construction of eight units by the year 2005 at an estimated cost of some \$35bn.

Foreign experts believe the

Egyptian programme to be

impossibly ambitious and say it

is unlikely the first reactor

will be in service much before the mid-1990s.

But the strong demand for electric power-electricity use is growing at about 10 per cent a year and increasing domestic oil consumption make it almost imperative that new energy sources be tapped.

Egypt's special fund from oil revenues for a nuclear industry stands at more than \$700m which, when matched with either the Hermes or French Italian export credits, would be sufficient for what would be the country's most ambitious engineering project since the construction of the Aswan high

dam in the 1960s.

Executives of nuclear compa-

nies involved in bidding

would be surprised if the final

stages of negotiations proceed

smoothly and a decision is

announced in May. One said:

"It's a long race... to my mind, it is going to be a marathon."

Established to review the options would decide in May.

In the meantime, the con-

tenders will go through a second round of technical

clarification talks next month.

The NPPA is to make a recom-

mendation based on those

discussions and a review of

written material to a high-level

Government committee which

would issue a letter of intent.

The first round of clarification

talks were held in December.

Dr Kurt Pfeiffer, KWU's

Cairo representative, said his

company was now discussing

with partners in the turnkey

project, including companies

from Austria and Switzerland.

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Dr Pfeiffer said the U.S.

Export-Import Bank's decision

last year to support the

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Swedish exports in 1983

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Relations between Stockholm and Moscow have been strained

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Mr Hellström is the second

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Moscow since the autumn.

He has signed a protocol on

export credits this week during

the visit in which the Soviet

Union has for the first time

formally declared its interest

in credits from Sweden in cur-

rency other than the Swedish

krone, where interest rates are

a handicap for Swedish export

Alfa-Laval wins order for world's largest dairy

By Kevin Done, Nordic Correspondent, in Stockholm

ALFA-LVAL, the Swedish process engineering and farm equipment group, has won an order from the Soviet Union for the world's largest dairy in a contract worth around SKr 200m.

The dairy will be located at Lianzovo close to Moscow. Work will start after the summer and is due to be completed during 1987. The plant will have a capacity of producing 1.2m litres of milk a day.

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He has signed a protocol on export credits this week during the visit in which the Soviet Union has for the first time formally declared its interest in credits from Sweden in currencies other than the Swedish krone, where interest rates are a handicap for Swedish exporters.

Negotiations on an export credit agreement between the two countries are to be continued in Stockholm next month.

Sweden has also signed a treaty with Moscow aimed at increasing its cross-border trade with the north-west region of the Soviet Union.

Swedish companies can now negotiate directly with the foreign trade organisation Lenintorg in Leningrad bypassing Moscow in products such as consumer goods, building materials, food and textiles, particularly for sale to the Murmansk region.

U.S. warned on hi-tech controls

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UK NEWS

UNCERTAINTY OVER BONN'S EMISSION CONTROL LAWS LEADS TO DROP IN DOMESTIC ORDERS

Germans to boost car sales in Britain

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

THE SHARP downturn in car sales in West Germany threatens to spill over into Britain and end an uneasy truce in the price war which seems to have been declared by the main protagonists, Ford and General Motors.

Uncertainties in Germany about the Government's intentions to impose emission controls on cars have led to such a big drop in orders that manufacturers are attempting to compensate by increasing exports to other European markets.

For example, BMW's UK subsidiary has changed its tactics for 1985 and aims to boost sales by nearly 20 per cent from 25,000 to 30,000 cars. Previously the year was to have

been one of consolidation because there was no more output to be squeezed from the German factories.

Mr Paul Layzell, managing director of BMW (GB) says the fall in demand in Germany enables the company to change its mind about providing Britain with more cars.

The Volkswagen-Ado group has also been putting pressure on its established UK importer, part of the Lancia group, to take more cars this year. However, VAG (UK) has resisted because it feels the current high interest rates will continue for some time and depress car sales in Britain.

Ford and General Motors are also

big importers from Germany but they are being carefully monitored by the UK Department of Trade and Industry because they have promised to increase the number of British-built cars among those they sell in the UK.

Ford and GM have both recently moved away from the highly aggressive marketing tactics which helped to turn the British car market into one of the most competitive in the world.

There is increasing evidence that the US-owned groups have switched the emphasis slightly from achieving very high volumes towards improving margins of profit.

Ford and General Motors are also

Ford has been increasing its list prices at twice the rate of inflation - there was a 3.35 per cent increase on February 1 which followed one of 3.7 per cent last August.

GM, which had held back for two months last year before following Ford's price lead, stepped in very quickly with a 4.1 per cent increase on Monday this week. This means that GM has put up car prices by 7.83 per cent since October 18, in line with Ford's 7.9 per cent since August.

Ford still insists, however, that it wants to keep its UK market share within sight of 30 per cent (it was 27.8 per cent last year) while Mr John Fleming, Vauxhall's chair-

man, maintains that his prime objective is to achieve sales of 315,000 cars and an 18 per cent market share in 1985 (against 16.17 per cent last year).

● Every one of BL's commercial vehicles production companies suffered a substantial fall in output last year.

This enabled Ford to increase its lead as the major producer in the UK, even though Ford's output slipped slightly again in 1984.

General Motors' Bedford subsidiary also contributed to the general downturn in commercial vehicle production which in 1984 fell to the lowest level for 35 years.

Both countries also want to extend the Tornado production lines to provide continued employment at the main Tornado plants after 1988, when orders for 80 aircraft for

British, German and Italian airforces are due to be completed.

Britain and Germany estimate that they will need at least 40 new Tornados by the beginning of the 1990s to make up for expected losses through accidents.

The aerospace industries in both countries are particularly anxious

that there should be no gap in production between the end of Tornado and the likely start-up on a new European fighter aircraft in 1992-93.

The most controversial aspect of the German proposals is the contention that the new Tornados should be used to correct the £250m imbalance.

The proposals to prolong the Tornado production line come from Germany late last year. They were put forward partly as a means of correcting an imbalance which has arisen in work sharing on the three aircraft, under which Britain is

doing more work on the joint aircraft than Britain. The agreements provide for ultimate compensation in cash if the imbalance cannot be corrected through the creation of new work.

The issue has caused some friction between London and Bonn because, while Germany wants early compensation, the British Ministry of Defence is in no hurry to repay the money. It is estimated that each of Britain's Tornados is costing £1m less than envisioned while the imbalance lasts.

The FT Cityline service, which gives regularly updated information on the London and overseas stock exchanges, currencies and commodities, has been running over 10 years and attracts over 1m users a year. The service is run in conjunction with BT, which pays the FT's royalty on its call income for the service.

BT claims that the new and more detailed services will not compete with FT Cityline. However, the FT believes it will be easily competitive. Mr Martin French, director of information services of BT Business Information, said yesterday: "We welcome such competition provided it is on an open and fair basis."

The new service is being provided by a different section of BT, Cityline and other SuperCall services are part of BT's Value Added Systems and Services division, which is itself part of British Telecom Enterprises. BT said yesterday: "We don't see any loss of customers for FT Cityline, which provides a very useful and basic service. The new Cityline service is for people who want a more precise update in specific areas."

The six planned Cityline services are stock market report, latest prices of 30 leading companies, company results and financials, the most active shares, foreign exchange and world markets.

Yesterday's figures showed that the sales of gilt-edged stocks up to January 15 were £330m, with total sales of Government debt at £1.01bn in the month.

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The faster pace of private lending, added to a substantial over-shoot of the public sector borrowing requirement expected for the present financial year underlines the Government's recent anxiety about control of the money supply.

Growth in the target period since February 1984 was kept at 10 per cent, right at the top of the Government's 8 to 10 per cent range. The heavy funding effort which followed the rise of interest rates to 14 per cent in the middle of last month was mostly outside the January banking month.

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UK steel output drops sharply

UK STEEL output last month slumped to an average of 255,500 tonnes a week - 11.1 per cent below the level of the same month in 1984 - according to the latest figures from the industry, Andrew Fisher wrote.

Production was hit by the re-lining of British Steel Corporation blast furnaces in South Wales and the fact that BSC plants in Teesside and Sheffield did not start full operations after the holiday period until the second week in January. The continuing miners' strike did not have any special impact on output.

Steel output in Wales was down to 80,400 tonnes a week last month, from 94,000 tonnes a year ago, resulting from re-lining at one of the two Llanwern blast furnaces.

Although well down on the January 1984 weekly average of 265,700 tonnes, the January 1985 figure was not far short of that for the first month of 1983 (261,700 tonnes).

■ GOVERNMENT PLANS for a national commemoration to mark the 40th anniversary of the end of the Second World War were announced last night by Mrs Thatcher. She told MPs the Queen would attend a special service in Westminster Abbey on May 3 which would also involve the widest participation of people in Britain who contributed to the victory, plus ambassadors and high commissioners of all countries represented in London.

The Government also intended that a party of widows and veterans should make a pilgrimage to the Far East in remembrance of husbands and comrades who died. Dates have yet to be fixed.

■ GEC COMPUTERS, part of the General Electric Company, is laying off 160 of its 1,120 staff. The cuts are due to a fall in orders and delays in introducing a new range of minicomputers.

The cuts affect engineers, administrative and production staff at the company's two factories in Borehamwood, Hertfordshire, and Dunstable, Bedfordshire.

GEC Computers lost about £1.4m on turnover of about £23m in the year to April, according to Mr Paul Raynor, managing director.

Mr Raynor said the company had suffered a fall in its order book, due partly to the impact of defence expenditure reviews. Military sales account for about a third of its turnover. There was also a one-year delay in the launch of its top-of-the-range Series 83 minicomputer.

■ FORD has reached agreement with unions representing its 10,000 UK white-collar staff to introduce an employee involvement scheme. It will allow individuals and groups to take part in managerial processes including planning, goal-setting, problem-solving and decision-making.

■ BRITISH CALEDONIAN is launching cheaper European air fares which offer discounts to off-peak travellers. "Time Flyer" fares will be available for flights from May ranging from £20 return to Amsterdam and £34 to Frankfurt, with no advance booking restrictions.

The only condition is that travellers must stay abroad at least one night.

■ LUCAS ELECTRICAL, the vehicle components supplier, is closing its diecasting operation in Birmingham with the loss of up to 200 jobs over the next 12 months. Work will be transferred to independent suppliers in the West Midlands.

■ BRITISH RAIL confirmed it had dropped its support for a single bore rail tunnel under the Channel which it had proposed jointly with the French state-owned railway, SNCF.

Miners' union is offered fresh terms for peace

BY JOHN LLOYD, INDUSTRIAL EDITOR

THE EXECUTIVE of the miners' union will today be faced with a document drawn up between Mr Ian MacGregor, coal board chairman, and Mr Norman Willis, general secretary of the Trades Union Congress (TUC) which would, if accepted, stand as the agreement to end the 12-month-old dispute.

The document, which would serve as the agenda of a meeting between the national coal board (NCB) and the union, is cast in the form of an agreement, and concentrates on the issue of the board's right to manage the industry, and to close uneconomic pits, the issue at the core of the strike. While the issue is not stated quite so baldly, the language is unambiguous: the NCB has the right and duty to close loss-making capacity.

It does, however, preserve the concept of "balance" in acknowledging that the NUM has the right to oppose board proposals to shut pits.

This represents the outcome, of

many hours of meetings between Mr Willis and Mr MacGregor and their senior officials, and is acknowledged by board officials to be a genuine effort by the TUC to reach a settlement. According to some senior officials, the board has agreed to the document with "re-hesitation" - but is confident that it can "sell" it to its political masters.

The categorical nature of the document raises doubts about its acceptability by Mr Arthur Scargill, the NUM president, who has been adamant that he will never sign an agreement which allows the board to close uneconomic pits.

The draft agreement also sets out the new procedures for collective review, as amended, by the agreement reached last October between the pit supervisors' union Nacods and the board, to include an independent element which would promote open disputed issues and to whose findings all parties would be entitled to give "due weight".

This represents the outcome, of

Costs of stoppage mount

BY PETER RIDDLELL, POLITICAL EDITOR

THE GOVERNMENT is seeking parliamentary approval for an additional £300m of public expenditure to finance the costs of the miners' strike.

This figure forms part of additional provisions of £942m in the spring supplementary estimates published yesterday by the Treasury.

The new coal dispute costs consist of £175m additional support for the British Steel Corporation to meet the net increase in costs due to the strike and £125m of additional grants to police authorities specifically for their costs in policing the strike.

The implication is that the total additional costs caused by the strike are well over the figure of

about £1.5m so far given by the Treasury. This estimate, published last November, was on the assumption that the strike would end by the beginning of 1985.

However, Treasury officials have refused to give an up-dated estimate, most recently in evidence to MPs last Monday, because of the uncertainties of fully estimating the cost. It is likely that a revised figure will be given in the budget on March 15.

Outside estimates of the cost by City brokers and academic economists vary between £2.5bn and £3bn.

Unit trust's legal status overturned by court

By George Graham

A UNIT TRUST hailed last year as "the first of a new generation" has had its legal status overturned in the High Court.

The Arbitrator Portfolio Trust was set up with the intention of allowing investors to move their money from one specialist fund to another without becoming liable to capital gains tax.

Within the umbrella trust are four sub-funds investing in different geographical areas, and a fifth "deposit" fund investing in short-term Government bonds.

Arbitrator had contended that switching from one sub-fund to another did not constitute a disposal for Capital Gains Tax purposes. But this claim was rejected in court.

This means that investors who have used up their annual CGT exemption of £5,000 will be liable to tax on their gains when they switch within the Portfolio Trust.

Arbitrator says that the court ruling does not mean the end of the Portfolio Trust, which now has more than £5m invested in it. It says the fund will still be attractive to investors who wish to switch their money from one geographical area to another, because of its low charges.

The initial charge is 3% per cent of the sum invested, compared with 8 per cent in most typical unit trusts, and Arbitrator plans to allow all switches between sub-funds to be made free of charge. Previously only one free switch a year was allowed, and subsequent switches cost £15.

Pressure to repeal 'pernicious' secrets legislation grows

BY MARGARET VAN HATTEM

LEADERS of the Social Democratic Party/Liberal alliance yesterday stepped up their pressure for the repeal of Section 2 of the Official Secrets Act, under which Mr Clive Ponting was charged, and acquitted earlier this week.

Mr David Steel, the Liberal leader, said at a meeting organised by the Campaign for Freedom of Information the present Government was an authoritarian one. Such governments were well-served by the "pernicious" Section 2 of the Act.

"It is intolerable that in a mature and educated democratic society the citizen should be kept in the dark to save the skins of ministers and civil servants," he said.

The real point of the Ponting trial was the clear evidence that ministers were engaged in a conspiracy to mislead the House of Commons, not in an endeavour to guard national security but in an attempt to save themselves embarrassment.

The Act, he said, supported the "Nanny-knows-best" school of authority, but Nanny did not always know best, and after 10 years as leader of the Tory Party she should admit it.

"Open and democratic government rests on consent, not coercion. That consent can only be freely given if information is available," he said.

The present Government reeked of arrogance - "the arrogance of power, the self-righteousness of those who think so little of Parliament and the public and so much of their own convictions that they abuse our democratic system to get their own way."

At the same meeting Dr David Owen, the SDP leader, called for repeal of the Official Secrets Act in the next session of Parliament, introduction of a new Freedom of In-

Alliance celebrates opinion poll gains

By Our Political Editor

LEADERS OF the Social Democratic Party/Liberal alliance were yesterday celebrating its best opinion poll rating since before the Falklands War three years ago.

The latest Gallup survey in yesterday's Daily Telegraph puts the Alliance at 31.5 per cent (compared with 25.5 per cent in January) while the Tories have slipped back to 35 per cent (39 per cent previously) and Labour is put at 32 per cent (against 33 per cent previously).

Over a longer term, Tory support is now the lowest since April 1982, having fallen from 44.5 per cent last November. Labour support has only edged up fractionally since the autumn in face of strong Alliance gains.

This poll follows a Market and Opinion Research survey in the last issue of the Sunday Times which put the Tories and Labour neck-and-neck at 37 per cent each with the Alliance back at 24 per cent.

The discrepancies may be explained by statistical differences in the way the polls were carried out. But even taken together they indicate a break in the pattern of support of the past two years. It appears that Tory support is slipping, mainly to the Alliance, with Labour finding it difficult to make further large advances following its recovery in the autumn of 1983.

MPs, while fascinated by opinion polls, are cautious about reading too much into one or two polls on their own. But there is little surprise that Tory support has at last been dented following the sharp rise in interest rates, speculation about possible tax increases in the budget and the row over student grants - let alone a possible weariness with the never-ending coal strike.

Cleaners lost jobs in security purge'

BY DAVID BRINDLE, LABOUR STAFF

CLEANING STAFF at the Ministry of Defence's main building in Whitehall have lost their jobs for alleged "security reasons," the Transport and General Workers' Union (TGWU) claimed yesterday.

The union maintained that almost 30 of 43 cleaners formerly employed at the building had not been re-engaged by a new contractor after a so-called clearance procedure.

The TGWU took up the case yesterday of Mrs Molly Balkinson, the cleaner's senior shop steward for the past 10 years. In a letter to the Prime Minister, it asked the Government to intervene and press the contractor, Cleandustrial, to reinstate her.

The company said nobody was available to comment on union claims that Mrs Balkinson and her colleagues were the victims of either a security purge or an anti-union drive.

Mrs Balkinson was employed until January 13 by Cleaners, the com-

Options role for banks

BY CHARLES BATHCHELOR

TWO U.S. banks are among a number of UK-based banks which may become members of the stock exchange when dealings start in currency options later this year.

Participation of the banks, which are expected to be large users of currency options, is essential for the success of the new options, which are due to be launched by the end of June.

Mr David Steen, chairman of the traded options panel of the stock

exchange, said that he hoped the Stock Exchange Council would approve banks becoming members within the next few weeks.

This would be the first time that membership of the stock exchange had been broadened beyond brokers and jobbers although the whole membership issue will be thrown open when the market adopts a new dealing system next year.

■ BASE LENDING RATES

A.B.N. Bank 14.5%

Allied Irish Bank 14.5%

Barclays Bank 14.5%

Barclay Trust Ltd 14.5%

Associates Cap. Corp. 14.5%

Banco de Bilbao 14.5%

Bank Hapoalim 14.5%

BCCI 14.5%

Bank of Ireland 14.5%

Bank of Cyprus 14.5%

Bank of India 14.5%

Bank of Scotland 14.5%

Bank of the West 14.5%

Bank of Belize Ltd. 14.5%

Barclays Bank 14.5%

Beneficial Trust Ltd. 14.5%

Brit. Bank of Mid. East 14.5%

Brown Shipley 14.5%

CL Bank Nederland 14.5%

Canada Permanent Trust 14.5%

Cayzer Ltd. 14.5%

Cedar Holdings 14.5%

Charterhouse Japhet 14.5%

Chularonts* 14.5%

Citibank NA 14.5%

Clydesdale Bank 14.5%

C. E. Coates & Co. Ltd. 14.5%

Comm. Bk. N. East 14.5%

Consolidated Credits 14.5%

Co-operative Bank 14.5%

The Cyprus Popular Bk. 14.5%

Dunbar & Co. Ltd. 14.5%

Dunelm Lafrére 14.5%

E. T. Trust Ltd. 14.5%

Exeter Trust Ltd. 14.5%

First Nat. Fin. Corp. 14.5%

First Nat. Sec. Ltd. 14.5%

Robert Fleming & Co. 14.5%

Robert Fraser & Potts 14.5%

Grindlays Bank 14.5%

Guinness Mahon 14.5%

Hambros Bank 14.5%

Heritable & Gen. Trust 14.5%

Hill Samuel 14.5%

HSBC 14.5%

ICB 14.5%

Industrial & Provident 14.5%

International 14.5%

Investment 14.5%

Leeds 14.5%

London 14.5%

London 14.5%

London 14.5%

UK NEWS-INDUSTRY

The ship-repair yard that came back from the dead

By Walter Ellis

MIDDLE DOCKS, South Shields, a wind's howl east of Newcastle, is a bleak place in winter. The February gales, gusting off the North Sea, are biting. Grey waves, laced with white, crash against the breakwaters.

Bleak, but not miserable. For in Middle Docks today, 1,200 men who two years ago expected shortly to take their pay in the North-East's swelling dole queue are instead clocking in regular eight-hour shifts, plus overtime, at Tyne Ship-repair.

Order books are full and available dry docks are full to capacity—so much so that the yard had recently to opt out of tendering for a valuable naval contract—and, with the management expecting 1984-85 profits in excess of £200,000, many of the workforce are looking forward eagerly to their first annual bonus.

What is most remarkable about Tyne Shiprepair is that it has come back from the dead. Moreover, it has done so in private hands. As part of the state-owned British Shipbuilders the yard lost £1m between 1977-83 and was scheduled for closure, with the loss of all hands. It was then that a small group of senior managers stepped in to organise a buy-

out. Just 12 months later, turnover was up to between £18m and £20m, and the numbers doubled.

The achievement has not gone unrecognised in high places. Last week in the Commons, the Prime Minister responded enthusiastically to a shameless "feed" from Mr John Stokes, Conservative MP for Halesowen and Stourbridge, in the far-off West Midlands.

Was there not a moral for us all in what had happened in South Shields? Mr Stokes wanted to know.

Mrs Thatcher evidently thought there was. "I congratulate the Tyne Shiprepair company on its excellent first year," she said. "It took 500 people on to its payroll. It has done extremely well under the spur of privatisation and has now 1,200 on its payroll. Success and privatisation create genuine jobs."

But if it all sounds to have been an easy, straightforward exercise on Tyneside, Mr Bill Burns, managing director, insists it was not.

"When we first took over the yard, there wasn't a ship to be seen on the dock. It took us three weeks to obtain our first contract. We had 500 men sweeping the yard, trying to look busy. And even when we

began to get orders, it took us five months to consolidate it with a tough time for all of us."

At the time of the takeover, employees were offered two alternatives. Either they could opt for redundancy, in which case they were given cash awards averaging £5,000, or they could stay on with the new owners, with a one-year guarantee of work and a share in any profits made.

Of the 1,000 men still em-



ployed by British Shipbuilders at the time, half took the money. The others accepted the risks. The ones that were laid off, he regards as the logic of the situation. "We're bound to this work. It's the sort of trade you can't really move away from. There's a lot of men around here that don't have a job at all."

This sort of flexibility—which the management is careful not to brag about—was—and is also reflected in working practices. Mr Burns is full of praise for

the co-operation shown by the unions and the workforce in cutting through the demarcation lines which for generations have bedevilled shipbuilding.

"Demarcation? That's not a word we use round here any more," says Mr Bill Shaw, the production manager. "Our men have shown a willingness to make things worse. We don't go and grab a welder and tell him, right, now you're a shipwright. But we could. We're not sensible about it. We don't abuse the flexibility, and neither do the unions. The result is, we don't get strikes or the talk of strikes. There hasn't been a strike here since Day One."

One of the key shop stewards, Mr Lance Price, of the Bowmen-makers, agrees. "He was originally opposed to privatisation and remained against it in principle. But he admits that the management, so far, has kept to every one of its promises and he is prepared to see further flexibility develop."

"We will still protect our jobs," he says. "But we're prepared to help each other out more now than in the past. We realise that if the yard doesn't make a profit, we're finished."

Once the annual report is published, probably in early April, two-thirds of the company's profits will be distributed

among the full-time workforce as a bonus. That should average around £250 a man. The rest of the earnings will be invested.

Next year, when profits are expected to be higher, the proportions will be one-third to the workers, one-third to shareholders (in effect, Mr Burns, Mr Mike Abbotts, his deputy, and six of their junior colleagues) and one-third to the company.

Pleasing the navy is important. There are three naval ships currently in dry dock including the Sir Lancelot, a bombed veteran of the Falklands war, and a Leander-class frigate, the *Burraum*. Naval work is expected to take up one-third of dock capacity in future, and a vital element

is the new *Archer*.

Compliance with regulations, remains more vital, still in spite of the continuing recession in shipbuilding. Tyne Shiprepair this month signed its 100th repair contract since going private.

Much of the interest comes from the North Sea sector and the Baltic, with East European and Soviet shipyards regular customers.

The company is wedded to success. If it is also wedded in those 500 workers who stayed on full time and took a real risk with their future. For the moment, Britain's biggest ship repair yard seems to have found a formula that works.

APPOINTMENTS

BP senior posts

Dr P. E. Lane, a director of BP Exploration Company and chief executive of BP Petroleum Development (North West Europe), will retire on May 31. His successor will be Mr W. J. Saint, now chief executive of BP Petroleum Development (Overseas). Mr P. W. Marshall, general manager of BP Petroleum Development China branch, will return to London to succeed Mr Saint. Moving to China will be Dr G. V. Wood, who will be succeeded as general manager of the Indonesian branch by Mr J. Turnbull, currently project director of the Wych Farm Development.

Mr Chris Collins has been named vice-president, European operations for the home video division of MGM/UA. He was European director of finance and administration.

Mr Philip J. Davies, formerly managing director of Davies & Tate Replacement Window Systems and now chairman of the DAVIES & TATE GROUP, has made three management changes. Mr Tony Davies replaces Mr Philip J. Davies as managing director of Davies & Tate Replacement Window Systems. He was sales director. He is succeeded by Mr Reid, who was national sales manager. Mr Charles Colb became managing director of Davies & Tate Installations. He was installations director.

Mr Richard Parsons has been appointed to the board of TESCO STORES—principal operating subsidiary of Tesco—as director responsible for computer services. He was the director at Granada Group Services.

Mr James R. Diamond, vice-chairman of Beecham Pharmaceuticals, has been elected president of the Association of the British Pharmaceutical Industry (ABPI) from April 12 in succession to Mr Ronald Wrigg, chairman of Sandoz UK. The ABPI has also elected two vice-presidents: Mr P. W. Gandy, chairman of Imperial Chemical Industries and Mr W. W. Gerard, managing director of Roche Products. Mr W. J. Wilson, chairman and managing director of Pfizer, has been re-elected as a vice-president.

APPLIED COMPUTER TECHNOLOGIES (HOLDINGS) has appointed to its board Mr Simon Hunt as an executive director responsible for corporate development and Sir Ronald Harford as non-executive director. Mr Hunt joins from Pemarwick Mitchell and Co, Birmingham, where he was a senior partner responsible for corporate assignments. Mr Timothy is an executive director of Singer and Friedlander.

CHEMICAL NEW YORK CORP, US, has issued £100 million of SUBORDINATED CAPITAL NOTES in accordance with the provisions of the Interpol Convention. The notes will bear interest at 10% per annum, and will be paid in £100 million principal amount on March 1, 1990. The notes will be listed on the New York Stock Exchange.

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Mr Hugh Astles has resigned from the board of BRIXTON

Midland House Mortgage Rate

Midland Bank announces that, with effect from Thursday 14th February 1985 its House Mortgage Rate increased by 1% to 13.5% per annum. APR 14.2%.



Midland Bank
Midland Bank plc, 27 Poultry, London EC2P 2BX

More like floating when you're flying



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- 2 Contoured support for the small of your back.
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TWA's new Ambassador Class seats are a new experience.

No other business class has seats like these. They're new. The widest business class seats. They're exclusive to TWA's 747 Ambassador Class.

To sit in them is to float. Perfectly relaxed. They curve to support every part of your body. There's even a special leg and foot rest.

Flying to and from America will never be the same again. You can really relax on the flight. Work in comfort. Sleep serenely.

Of course these seats are only six across. There's plenty of leg room and plenty of space all round.

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the Atlantic. Fly TWA's 747 Ambassador Class. They're being fitted now, and all our 747 fleet will have them by 31st March. But you can always enjoy 6-across seating on all our transatlantic aircraft. Your TWA Main Agent will tell you all about it.

Leading the way to the USA



THE ARTS

Cinema/John Pym

A German masterpiece

Heimat directed by Edgar Reitz
Irreconcilable Differences directed
by Charles Shyer
Ordeal by Innocence directed by
Desmond Davis

Maria Wiegand (b 1900) marries Paul Simon, the blacksmith's son from Schabach, her native village in the wooded Hunsrück region of the Rhineland. She bears sons, Anton and Ernst. In 1928, Paul deserts to the United States where he makes a fortune in electronics. During the war, Maria has a third son, Hermann, by the kindly engineer Otto Wohlleben. Otto is killed defusing an English bomb.

In 1945, Anton becomes the creditable founder of an optical works, Ernst a shiftless "antiques" dealer, and Hermann, with Paul's help, a successful composer. In old age, Maria is regretful that, unlike her sons, her husband and her lover, all of whom one way or another she has lost, she has seen nothing of the world. She dies in Schabach in 1982 and, in a serene, otherworldly gathering at the village hall, is reunited with those she has known and loved.

The writer-director Edgar Reitz, a signatory exactly 23 years ago of that call to arms of the New German Cinema, the Oberhausen Manifesto, orchestrates this story with measured surety over 15 hours and 40 minutes. His first skill, during the five years it took to make *Heimat*, was to establish, with precise detail, the reality of the fictional Schabach, an ordinary village whose history it would seem at the outset, need not detain us, into the lives of its inhabitants. His regard is straight and clear; and he may be compared in this respect to those great humanist film-makers Ermanno Olmi and Sayaji Ray.

Heimat, "homeland," is an echoing title filled with contradictory meaning for any German. It takes in the Hitlerian notion of that best of all possible homelands, Germany itself; the sentimental "Heimatfilms" of the '30s, with their celebration of the rural verities; and the notion of home as that lost place of the adult imagination, and also, for some, that real place to which you can always return, after an absence of however long, and find a bowl of soup placed in front of you, where you are known and no explanations are required.

Reitz's second, and greater, achievement is to have absorbed these undertones into his naturalistic village fresco. Maria may never have left Schabach, but the world has come to her. Paul trudges home

Marita Breuer and Karin Kienzler in *Heimat*.

on foot from France at the end of the First World War, Anton from Russia at the end of the Second. Eduard, Maria's sickly brother-in-law, returns to the village with a Berlin bride, the vulgar, enthusiastic Lucie, forever disappointed by staid country ways. Otto, the construction supervisor of a new highway, brings a workforce from Saxony. Paul, on his second, lordly return, has a pocketful of American chocolate. The world's great events ripple, most tellingly sometimes, through the lives of the Wiegands and the Simons.

Reitz is no plodder, and *Heimat* is wholly free from any Germanic gloom. He regards all his characters—and his cast, led by Marita Breuer, is a vibrant, exemplary troupe, part amateur, each one of whom impresses, incidentally, by his physical presence—with mature disinterest, but also with gaiety and humour. None is faultless, not even Maria, whose tight propriety drives the teenage Hermann from her door because of his unsuitable love affair with the older *Klärchen*.

Yet, with one exception—Maria's younger brother Wilfried, who joins the SS—Reitz extends his sympathy to them all, and often unexpectedly. Anton, for example, his mother's priggish agent in the hounding of poor *Klärchen*, is soon afterwards revealed by his own light as an honourable and likeable man. By the end of the film (and it is being shown in London in four separate parts), one feels, quite simply, a welcome family

mourner at Maria's funeral: no one any longer has secrets.

The tone of *Heimat* is lightened, and also deepened, by the occasional use of emblematic architectural cut-outs, and throughout by skilful changes in film stock. Reitz cuts between colour and black-and-white (which is itself varied by blue and sepia overtones), and sometimes adds a stain of emotional intensity (as, when Otto and Maria spend their last, beautific night together and she slips out of bed to open the bedroom stove, with a single dab of colour). *Heimat* was co-financed by the West German TV companies WDR and SFB, but one cannot imagine British television countenancing such sprightly technical inventiveness.

Reitz, a Hunsrück-born in 1932, embarked on *Heimat* as a German riposte to the glutinous American TV series Holocaust. The result, significantly achieved, is the first German film to have come to terms evenhandedly, with the legacy of German history in the 20th century. It represents, in a way, the end of the New German Cinema's struggle to find a way into this subject. Reitz furthermore, has set about his task without the burden of unjustified guilt.

Heimat is overwhelmingly, charged with emotion. Some, but not all, have felt the great cathartic reunion with Maria, simply naming her friends and relatives in a ball suffused with light, too rich an ending that the raw sentiment has been tailed on too freely. What is allowed the space to breathe.

Desmond Davis puts a stable of familiar faces—Donald Sutherland, Michael Elphick, Fay Dunaway, Sarah Miles, and more—through their paces in the decidedly inconsequential *Ordeal by Innocence*, the first Orson Welles film to have come to terms evenhandedly, with the legacy of German history in the 20th century. It represents, in a way, the end of the New German Cinema's struggle to find a way into this subject. Reitz furthermore, has set about his task without the burden of unjustified guilt.

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The tone of *Heimat* is lightened, and also deepened, by the occasional use of emblematic architectural cut-outs, and throughout by skilful changes in film stock. Reitz cuts between colour and black-and-white (which is itself varied by blue and sepia overtones), and sometimes adds a stain of emotional intensity (as, when Otto and Maria spend their last, beautific night together and she slips out of bed to open the bedroom stove, with a single dab of colour). *Heimat* was co-financed by the West German TV companies WDR and SFB, but one cannot imagine British television countenancing such sprightly technical inventiveness.

Reitz, a Hunsrück-born in 1932, embarked on *Heimat* as a German riposte to the glutinous American TV series Holocaust. The result, significantly achieved, is the first German film to have come to terms evenhandedly, with the legacy of German history in the 20th century. It represents, in a way, the end of the New German Cinema's struggle to find a way into this subject. Reitz furthermore, has set about his task without the burden of unjustified guilt.

Heimat is overwhelmingly, charged with emotion. Some, but not all, have felt the great cathartic reunion with Maria, simply naming her friends and relatives in a ball suffused with light, too rich an ending that the raw sentiment has been tailed on too freely. What is allowed the space to breathe.

Desmond Davis puts a stable of familiar faces—Donald Sutherland, Michael Elphick, Fay Dunaway, Sarah Miles, and more—through their paces in the decidedly inconsequential *Ordeal by Innocence*, the first Orson Welles film to have come to terms evenhandedly, with the legacy of German history in the 20th century. It represents, in a way, the end of the New German Cinema's struggle to find a way into this subject. Reitz furthermore, has set about his task without the burden of unjustified guilt.

Reitz is no plodder, and *Heimat* is wholly free from any Germanic gloom. He regards all his characters—and his cast, led by Marita Breuer, is a vibrant, exemplary troupe, part amateur, each one of whom impresses, incidentally, by his physical presence—with mature disinterest, but also with gaiety and humour. None is faultless, not even Maria, whose tight propriety drives the teenage Hermann from her door because of his unsuitable love affair with the older *Klärchen*.

Yet, with one exception—Maria's younger brother Wilfried, who joins the SS—Reitz extends his sympathy to them all, and often unexpectedly. Anton, for example, his mother's priggish agent in the hounding of poor *Klärchen*, is soon afterwards revealed by his own light as an honourable and likeable man. By the end of the film (and it is being shown in London in four separate parts), one feels, quite simply, a welcome family

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Friday February 15 1985

Jurek Martin in Tokyo describes a currency debate as export surpluses soar

Why the yen rate strains Japan's smile

IN A commercially oriented country, in which many industries would be competitive at an exchange rate of Y220 to the U.S. dollar - in some cases even higher - a valuation of Y262 ought to equal profits and happiness. For the export industries, it certainly equals the former, but the smile on the face of Japanese industry and, especially the Japanese Government, is becoming a little strained these days.

This is because Japan is becoming increasingly aware that its trading success is an embarrassment, no matter that a soaring dollar and U.S. policies beyond Japan's control are its prime cause.

The litany of Japan's surpluses is well known, but an extra, novel dimension was provided this week: January is a statistically freakish month when Japan invariably runs a trade deficit, as measured by the customs clearance returns; yet last month the country recorded its first January surplus in 36 years. Moreover, for all the official prognoses and hopes to the contrary, it remains the case that, with domestic demand still less than optimal and the U.S. economy bubbling along, exports are pulling Japan's growth along.

For industry, the best of whose performers have been recording profits increases of 40 per cent and upwards, the problem is the external perception that the gravy train is too good to last. Major export earners - the car, machinery and electronics companies - are increasingly worried that the temptation of increased protectionism, especially in the U.S., is becoming irresistible.

For all the weakness of commodity prices, importers of raw materials, almost all of which are priced in dollars, are beginning to find the process expensive. The oil industry, for example, whose current buying policies are predicated on a Y245 exchange rate, are even beginning to talk of the need to get crude imports denominated and paid for, in yen. Inevitably, U.S.-manufactured goods are simply not very competitive in the Japanese market.

The basic question is what, if any-

thing, the Japanese authorities can, or should, do about the yen.

So far, in the two weeks since it became apparent that the co-ordinated intervention approach laid out at the Group of Five finance ministers' meeting in Washington last month was proving at best marginally effective, the Government has done what it often does in such circumstances - very little.

It is a restraint which is often criticised and sometimes admired overseas (by the Organisation for Economic Co-operation and Development, for example) and it certainly stands in sharp contrast to the exigencies forced on European governments, above all the UK, by the collapse of their currencies against the dollar.

All Japan has done is to practise some intervention, not, apparently, on a grand scale, and have the Governor of the Bank of Japan, Mr Satoshi Sumita, seem to hint at higher interest rates - a message lost on the foreign exchange markets though not on bond dealers, who have added, before yesterday's rally, half a percentage point (to 7 per cent) to long-term government

bonds.

In fact, a senior official of the central bank yesterday denied that rates were being talked up; conceding that in 1982, the central bank had led short-term rates higher to protect the yen, he said, "we are not even thinking against the wind, we are just more finely tuning market conditions."

The comparison with 1982 is important because it crops up a lot in analysis of the extent of the Japanese dilemma. The central bank's view is basically that nothing has happened to the yen in the current round of dollar resurgence as bad as it was then.

In 1982, the yen dropped Y80 to a trough, in early November, of Y278, but in this cycle it has only fallen about Y40; in 1982, the yen was weaker against other currencies with the important D-Mark cross-rate averaging Y110 to Y120; this time it is in the Y80 range and showing no signs of frailty; in 1982, the Japanese economy was not fir-

ing on all cylinders, but this time the economic fundamentals have rarely looked better.

It is the protection of these fundamentals, rather than any notional exchange rate, which still most motivates Japanese policy. The central bank is only too happy to run through things it might do but, with the next breath, point out why they cannot be done, or would be counterproductive.

The broad options include a repositioning of exchange controls to stem the capital outflow, which came to just under \$50bn last year. But this, the central bank argues, can legally only be done if a state of emergency is declared; and this can only be invoked in circumstances of severe balance of payments disequilibrium, excess exchange rate fluctuations and "serious" capital market uncertainty. "We are not in that condition," the central bank ob-

serves.

Japan does have some statutory power over capital outflows in the Ministry of Finance's ceilings on the ratios of overall assets that life insurance companies and pension funds may hold in overseas portfolios. But the surge in last year's exports of money from Japan has mostly been provided by corporations, looking for better returns overseas.

In an interesting case study, Japan Financial Report, a Tokyo-

based newsletter, found that JVC, the electronics company which is not untypical in its commitment never to leave money idle, keeps about 10 per cent of its Y100bn securities portfolio in foreign, mostly U.S., bonds (curiously, its nominal parent, Matsushita Electric, is much less adventurous). But, in the central bank's view, it has no leverage over corporate treasurers. "We can appeal to them from a prudent viewpoint," the Bank of Japan official observes, with a metaphorical shrug of the shoulders.

The final option - and one which, interestingly, is becoming more of a subject for serious debate - is to take a risk and stimulate the economy by fiscal and/or monetary methods with the intent of creating the domestic economic climate for investment which would bring Japanese capital back to the mood.

In the current mood, however, cutting interest rates seems hardly likely to produce a stronger yen and there is simply no sign that the conservative Government is willing to contemplate abandoning fiscal austerity - at least not before its endlessly discussed tax reform proposals are enacted, probably not before 1987.

Yet Japan is also fortunate in one key sense. It is not afflicted with an apparently imminent symbolic exchange rate which calls into question national virility.

Some market analysts believe that Y300 to the dollar could yet prove to be that day of reckoning, but it is not a scenario which commands widespread support, except among the more fervent dollar bulls.

As far as the Bank of Japan is concerned, there is only one trigger, according to its senior official. "If we see that a weak yen really does mean inflation, then we act." But without a change in market sentiment, it is very difficult for us to prevent further weakening of the yen against the dollar on our own."

The answer, as Japan has long been saying, lies in Washington. Toyota results, Page 18; Money markets, Page 35

Leading three U.S. car makers' profits close to \$10bn for year

BY PAUL TAYLOR IN NEW YORK

THE BIG three U.S. car makers, General Motors, Ford and Chrysler, had record combined net earnings of \$9.8bn last year, a 55 per cent increase over the \$6.3bn in combined earnings in 1983. The earnings surge reflects booming car sales

Chrysler, the last of the third major U.S. car makers to report its 1984 results, said yesterday that its 1984 net earnings, aided by a \$161.5m special gain, surged to \$883.9m last year compared with a \$308m tax credit in 1983.

Nevertheless, Chrysler's full year net operating earnings of \$1.5bn or \$11.75 a share compared with \$301.9m or \$2.35 a share in 1983, underline the dramatic improvement.

Ford details, Page 15

Mesa Partners takes 7.9% Unocal stake

By Our Financial Staff

MESA PETROLEUM, the company controlled by Texas investor Mr T. Boone Pickens, is part of a partnership, which has spent \$36m on a 7.9 per cent stake in Unocal's oil and gas business in California, it was disclosed yesterday.

The partnership called Mesa Partners II, which includes Wagner & Brown and certain affiliates, plans to spend up to a further \$616m on buying more shares in the U.S. integrated oil group.

Mesa Partners said that it had acquired 13.78m of Unocal's 174m outstanding shares and intended to buy more in the open market or privately negotiate transactions but "it does not presently intend to seek to obtain control" of Unocal, the twelfth largest U.S. oil company.

Icahn 'might sell North Sea assets of Phillips'

BY WILLIAM HALL IN NEW YORK

PHILLIPS PETROLEUM'S important operations in the Norwegian and UK sectors of the North Sea will probably be put up for sale as a result of the takeover battle now engulfing America's ninth largest oil company.

Mr Carl Icahn, the Wall Street financier mounting a hostile takeover bid for Phillips Petroleum, said yesterday he would consider selling Phillips' North Sea operations as part of his plan to raise \$3.7bn through asset sales to help pay for the takeover. He said Amoco, Phillips' oil company recently acquired from R. J. Reynolds, and some of Phillips' refineries would also be sold.

More than half of Phillips' profits come from overseas and the bulk of these come from the North Sea. The biggest contributor is the Ekofisk

field in Norway where Phillips has a 37 per cent stake and acts as operator.

Mr Icahn, who has been accused of planning to liquidate Phillips Petroleum if his hostile bid succeeds, went to some lengths yesterday to placate his critics. He stressed that he intended to keep Phillips' major businesses in Bartlesville, Phillips' current headquarters, and noted that even if Phillips' controversial capitalisation plan won shareholders' approval, the company would have to sell \$2bn of assets to raise the necessary finance.

Mr Icahn was the star witness called before a hastily-convened meeting of institutional shareholders at New York's municipal building yesterday morning. He faced an angry group of townsfolk from Phillips' home town of Bartlesville.

IMF gives Brazil loan warning

Continued from Page 1

It is unlikely that enough time is left to agree a new programme for 1985 before the Government changes.

Political decisions on the new programme will therefore have to be taken by Mr Neves, who has until

now pursued a strategy of encouraging the outgoing Administration to reach debt agreements with both the IMF and commercial banks before it leaves office.

This would have left him with a clean slate and able to claim he had no responsibility for any further decline in Brazilian living standards that ensued from the new IMF agreement.

Brazil's commercial bank creditors are now being asked to extend until the end of May temporary arrangements for rolling over capital repayments currently falling due. Also to be extended are arrangements to maintain short-term trade credit and money market lines.

Bankers believe that only a revision of the 1985 IMF programme to take account of the missed targets will provide a way out of the current impasse.

The likely role of the Neves Administration in this has been highlighted by a secret meeting in Paris last week between Mr de Larosière and Sr Francisco Dornelles, current head of the federal tax authority and tipped for the Finance Ministry post in the new Adminis-

tration.

Tricentrol has always seen the

shares as a cornerstone of its financial management so, whatever else may be said of yesterday's call for cash, it was not exactly out of character.

The final option - and one which, interestingly, is becoming more of a subject for serious debate - is to take a risk and stimulate the economy by fiscal and/or monetary methods with the intent of creating the domestic economic climate for investment which would bring Japanese capital back to the mood.

In the current mood, however, cutting interest rates seems hardly likely to produce a stronger yen and there is simply no sign that the conservative Government is willing to contemplate abandoning fiscal austerity - at least not before its endlessly discussed tax reform proposals are enacted, probably not before 1987.

Yet the fact that Tricentrol has a

policy of finding exploration and appraisal in part from equity should not give it carte-blanche to raise fresh capital as and when it pleases.

Given the group's recent performance the justification for yesterday's issue looked very thin indeed.

Tricentrol almost acknowledged as much by wheeling out a convertible loan stock pitched on

very attractive terms.

An 11 per cent coupon and a conversion price just below the market should ensure ready takers, but it will not have escaped the attention of Tricentrol's critics that the company's share price was lower yesterday than at the time of the last two rights issues, in May 1979 and September 1982. Of the U.S. offering in July 1980, the less said the better.

Net assets per share are again be-

ing diluted and Tricentrol is rather rubbing salt in the wound by forecasting a maintained dividend both this year and next. It would admittedly be illogical to pay a higher dividend and then ask shareholders to fund it retrospectively through another rights issue, but the more serious question is whether Tricentrol could not find another way of setting its balance sheet straight.

That Tricentrol needs capital from some quarter is beyond doubt.

Year-end debt will be equivalent to 76 per cent of shareholders' funds and an already heavy exploration programme will presumably be accelerated by the abandonment of the Sleipner scheme. After a run of dry holes Tricentrol has recently made enough worthwhile discoveries to justify its current spending.

Yet it is also beyond doubt that

Tricentrol has used shareholders'

money to expand with undue haste in the past. The dash into the U.S. brought little but trouble, as was belatedly recognised by last year's sale of the onshore oil interests for \$73m.

It would have left him with a

clean slate and able to claim he had

no responsibility for any further decline in Brazilian living standards that ensued from the new IMF agreement.

The most distinguished perfor-

mance was undoubtedly the tobacco

business, which has inched up its market share without sacrificing margins during a year which saw a further rise in tobacco duty.

Elsewhere Imps has been per-

forming at best in line with the in-

market's price.

THE LEX COLUMN

Tricentrol comes back for more

industry and the overall result was flattened by an 8m increase in pub disposal profits. The brewing and leisure division has been held back by the high level of development work and will this year lose about £1m of profit from a strike at the Tadcaster brewery.

The heavy capital spending programme - last year's £230m should be exceeded in 1985 - should be bearing fruit in the next five years, but in the meantime all eyes will be on HoJo.

Without a sale, Imps might make only about £23m (before property profits) this year, leaving the shares rather exposed at last night's price of 20p.

Mercury/Akroyd

Taking a stake in the City of London revolution is hardly investors' favourite play these days, and even for those who want in, the value of financial conglomerates shares can be fiendishly difficult to assess.

Newco, for instance, will be the holding company consisting of Mercury Securities, Akroyd & Smithers, Flaws & Pitman and Millers. To buy into the new venture, investors can choose Mercury or Akroyd shares; the Newco shares will not be created until the merger goes through, though with Akroyd and Mercury shareholders receiving a combination of Newco shares and a special preference shares related to the profits each company retains.

Shareholders in either Akroyd or Mercury therefore have to work out what dividends they will receive in the interim - how many Newco shares they will be given, and how much profit their company is likely to retain between now and then.

On these variables, Mercury isn't the better buy, though the gap has narrowed considerably since last November. The problem with working it out is that any calculation has to rest on imponderables, like how much money Akroyd is likely to make in the next two years. But using W. Greenwell's computer model, which values the shares on their likely income streams, Akroyd's shares would have to fall to around 30p from yesterday's 37.5p level to match Mercury's value. Alternatively, if Mercury's shares gained another 10p or so on their current 45p price, investors should think about a switch.

It looks like a good buy, though the gap has narrowed considerably since last November. The problem with

working it out is that any calculation has to rest on imponderables, like how much money Akroyd is likely to make in the next two years. But using W. Greenwell's computer model, which values the shares on their likely income streams, Akroyd's shares would have to fall to around 30p from yesterday's 37.5p level to match Mercury's value. Alternatively, if Mercury's shares gained another 10p or so on their current 45p price, investors should think about a switch.



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SECTION II - INTERNATIONAL COMPANIES

FINANCIAL TIMES

Friday February 15 1985

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Warner loss rises to \$586m despite disposal of Atari

BY PAUL TAYLOR IN NEW YORK

WARNER Communications, the U.S. entertainment group which is struggling to regain its earnings momentum following the sale of its loss-plagued Atari home computer unit last year, yesterday reported a full-year net loss of \$388.1m.

The full-year loss, which follows a \$417.8m net loss in 1983, mainly reflects a \$611.7m loss from discontinued operations in 1984 and highlights the continued impact of Atari's past problems on its previous parent. In 1983 Warner reported a \$400m loss from discontinued operations.

However, Warner continued to make some progress on the basis of continued operations. The group said earnings from continuing operations totalled \$21.3m, or 31 cents a share, in the fourth quarter and \$25.6m, or 12 cents, in the full year. This compares with a \$6.8m loss from continuing operations in the 1983 fourth quarter and a \$10.9m loss for the 1983 full year.

The latest quarter is the second consecutive quarter in which the group has managed to post positive results from its continuing operations. In the 1984 third quarter Warner reported net earnings from continuing operations of \$24.4m. Revenues in the fourth quarter increased by 7 per cent to \$535.4m from \$499.4m and by 17.4 per cent to \$2bn from \$1.7bn in the full year.

The group noted that the loss from discontinued operations in the fourth quarter resulted from a change in the basis of accounting for notes from Atari which were previously carried on the company's balance sheet at \$150m, together with an additional \$75m reserve to cover the carrying values of other discontinued operations.

Previously Warner said that, as a result of recent uncertainties, it had chosen to account for the Atari notes on the more conservative cash basis, removing them from its balance sheet. Interest and principal amounts from Atari will be recognised as income when received.

R. J. Reynolds up 30% after restructuring

BY OUR NEW YORK STAFF

R. J. REYNOLDS Industries, the second largest U.S. cigarette maker, yesterday reported a sharp increase in fourth quarter and full year earnings from its continuing operations. The group has recently spun off its Sealand and Aminol subsidiaries as part of an asset redeployment programme to concentrate on the tobacco, packaged foods and beverages industries.

Fourth quarter net earnings from continuing operations increased 30 per cent to \$25.8m or \$2.23 a share from \$20m or \$1.85.

A \$9m loss from discontinued operations and the fourth quarter gain on the sale of Aminol made final net earnings of \$12.1m or \$10.27 a share on sales of \$12.97bn. This compared with final net earnings - including \$17m from discontinued operations - of \$8.61m or \$7.25 a share on sales of \$12.8m in 1983.

The consumer products division's record performance reflected higher unit volumes and market share gains, new acquisitions and the rapid expansion of the Kentucky Fried Chicken network.

Tobacco product sales were up 4 per cent for the year to \$7.88m and 4.1 per cent for the final quarter to \$2.1m. In the domestic market cigarette volume increased 1.2 per cent, about double the industry average.

Outside the U.S. the group said unit sales of its Camel brand grew by 27m in earnings from discontinued operations.

Sales in the final quarter increased 7 per cent to \$3.53bn from \$3.3bn, with all the group's major business lines showing advances.

The final quarter result helped lift full-year net earnings from continuing operations to \$84.3m or 57 a share from \$70.2m or \$5.66 in 1983. Earnings of \$92m from discontinued

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Paul Cheeseright in Brussels and David Lascelles in London analyse a Belgian financial group

GBL stumbles on expansion trail



Entrepeneur builder - Mr Albert Frere

THE RECENT mini-crisis at Henry Ansbacher, the tiny UK merchant banking group which had to back out of an ill-judged purchase of a Wall Street securities firm, was a costly mistake which led to the resignation of Mr Charles Williams, the chairman.

But it was also expensive for Groupe Bruxelles Lambert (GBL), the Belgian financial group which, along with its associate company Pargesa in Geneva, owns 25 per cent of the bank. To replenish Ansbacher's depleted resources, the two companies have agreed to subscribe about \$150m (\$16.3m) to a rights issue which will raise the cash injection in the form of new equity. The next stage would be the arrival of some new executives to provide fresh impetus.

GBL's general aim, pursued with Pargesa, is to create a network of institutions, over which they would have effective but not necessarily absolute control, in the main financial centres.

Ansbacher is part of this strategy. The idea is that the institutions should act as a family, sharing particular skills. But although a co-ordinating team has been set up in Brussels, there is little to suggest that co-operation in the provision of high value-added services exists as more than an idea.

Apart from Ansbacher, the main financial elements of the GBL-Pargesa network are:

• Drexel Burnham Lambert, New York - high yielding bonds;

Telertel lifts profits 27% in first quarter

BY OUR NEW YORK STAFF

TELERTEL, the fast growing U.S.-based electronic business information group in which Exco, the UK money-brokering group, has a 32.2 per cent stake, said yesterday that net earnings in its fiscal first quarter had increased by 27 per cent to \$8.16m, or 19 cents a share, from \$6.46m, or 15 cents a share.

Income before provisions for income tax and minority interest increased by 23 per cent to \$17m in the quarter ended December 31.

Higher prices cut Stelco loss

BY OUR TORONTO CORRESPONDENT

STELCO, Canada's largest steelmaker, suffered a net loss of C\$3.3m (US\$2.4m) in 1984, including a C\$81.6m provision for the shutdown of uneconomic facilities, compared with a C\$14.2m loss the previous year. Operating income in 1984 was C\$68.4m.

The company said that higher selling prices and an improved product mix contributed to an 18 per cent rise in revenues to C\$2.4bn. Demand was especially strong from the automobile industry, but the market for structural steel was static.

All of these securities having been sold, this announcement appears as a matter of record only.

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Yamaichi International (America), Inc.

Lambert, which, however, is not distributing dividends to GBL or Pargesa for accounting reasons.

Although Drexel Burnham Lambert has been associated with Groupe Bruxelles Lambert for a long time, the creation of an international financial empire started only after Mr Frere moved in at GBL in 1981-82. It was this movement which established the GBL-Pargesa link, so that not only does Pargesa hold 25 per cent in GBL, but the two have interlocking boards.

Until 1981, Mr Frere was best known in Belgium as the steel "patron" of the Charleroi basin. But his family interests had allied with Volvo of Sweden, Power Corporation of Canada and the Belgian interests of Paribas Bank of France to take over Pargesa, then a somewhat obscure Geneva holding company.

Paribas wrested control of Paribas Suisse just before the French parent was nationalised and was then ready for GBL which, by 1981, was running into increasingly acute financial problems with the financing of foreign debt.

Since then GBL has been on a giddy path of fund-raising and acquisition. Four rights issues in three years have been accompanied by steady growth in dividends, although the stock has underperformed on the Brussels stock market. The link with Pargesa and the ex-

pansion into international finance have broken the traditional pattern of activity for a Belgian holding company.

Before Mr Frere and Paribas arrived, GBL had a string of industrial interests and a 48 per cent stake in Banque Bruxelles Lambert.

Now the financial interests account for about half of the GBL investment portfolio. The industrial holdings remain in place as a revenue base for the financial expansion.

In both cases there is an attempt to link the new holdings to existing interests; Petrofia to oil interests, Paribas to television outlet through Compagnie Luxembourgeoise de Télédiffusion. A favourite word at GBL headquarters is "synergy".

GBL and Pargesa now have over \$1bn in capital and a sprawling range of interests which, it is conceded, need to be simplified. One idea is that the financial interests could be grouped around the Pargesa pole and the industrial holdings around GBL. Meanwhile there is well-founded speculation that Pargesa will seek a Brussels listing.

Mr Claude Vercaembe, the director in charge of banking at GBL, admits that Ansbacher's losses were a "disappointment", especially since they came only months after GBL and Pargesa made their initial \$23m investment in Ansbacher.

Fourth quarter after-tax profits mainly as a result of this change, from \$13m to \$70m.

The company said, however, that the decline in its U.S. performance, where net profits fell by 15 per cent to \$30.9m after tax, was accounted for by a higher tax charge.

The group added that the improvement in the full-year results primarily reflected higher sales

Ford ahead 53% in full year

BY TERRY DODSWORTH IN NEW YORK

FORD MOTOR, the second largest of the big three U.S. car manufacturers, achieved a 53 cent increase in net profit last year, despite a decline in the fourth quarter resulting from a higher tax charge.

Net income for the year amounted to \$2.95m or \$1.79 a share, against \$1.9m or \$1.29 in 1983. Sales jumped by 18 per cent to \$2.4bn from \$44.5bn.

In the fourth quarter earnings fell to \$721m or \$2.69 a share from \$781m or \$4.29. Sales rose by 8 per cent from \$12.4bn to \$13.4bn.

The group's fourth quarter figures were even less buoyant than they appear compared with the previous year, since provisions against the closure of certain overseas plants reduced net profits in 1983 by \$6m.

Fourth quarter after-tax profits advanced by 16 per cent in the year to March 1984 in a stagnant market, thanks largely to strong demand for Miller High Life.

Since then, its two main rivals have converted almost all their brands from the industry's standard compact bottle to private mould bottles, while Carling hoped to retain the compact container for its other brands.

The Bank of Tokyo, Ltd.

(Kabushiki Kaisha Tokyo Ginko)

(Incorporated with limited liability in Japan)

Can. \$ 75,000,000

10 7/8% Bonds due 1992

Issue price: 100% of the principal amount

Bank of Tokyo International Limited

Orion Royal Bank Limited

Credit Suisse First Boston Limited

Dominion Securities Pitfield Limited

Lehman Brothers International

Morgan Guaranty Ltd

Morgan Stanley International

Nomura International Limited

Swiss Bank Corporation International Limited

S.G. Warburg & Co. Ltd.

Wood Gundy Inc.

NEW ISSUE

These Notes having been sold, this announcement appears as a matter of record only.

FEBRUARY 1985

INTL. COMPANIES & FINANCE

NEW ISSUE

This announcement appears as a matter of record only

February, 1985

¥ 25,000,000,000



The Procter & Gamble Company

6 1/2% Yen Notes Due 1992

ISSUE PRICE: 100%

Daiwa Europe Limited

Mitsui Trust Bank (Europe) S.A.

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Goldman Sachs International Corp.

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Barclays Bank Group

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Dai-Ichi Kangyo International Limited

Kreditbank International Group

Mitsubishi Finance International Limited

Mitsui Finance International Limited

The Nikko Securities Co., (Europe) Limited

Nippon Kangyo Kakumaru (Europe) Limited

Orion Royal Bank Limited

Salomon Brothers International Limited

Sumitomo Finance International

The Taiyo Kobe Bank (Luxembourg) S.A.

Toyo Trust International Limited

Yamaichi International (Europe) Limited

Yasuda Trust Europe Limited

Major disposals planned by Montedison

BY ALAN FRIEDMAN IN MILAN

MONTEDISON, Italy's chemicals, health care and energy group, is planning to dispose of around £1.500bn (\$750m) of assets in order to reduce its £4.000bn debts.

Mr Howard Harris, vice-president for strategy, said the company was to sell off "non-strategic businesses" in order to raise cash and complete the group's three-year restructuring programme. Mr Harris specified

petrochemicals, synthetic fibre and fertiliser businesses as candidates for divestiture.

Dr Lino Cardarelli, Montedison's group finance director, said the first major asset sale should be complete "by the end of March". But he was reluctant to say which business was being sold. It is understood that Montedison is currently in negotiations with a foreign company regarding the first asset sale.

Montedison is expected shortly to announce that it broke even in 1984, the first time the troubled chemicals group has not made losses since 1979. The group has been put through a radical management reorganisation and industrial restructuring, recruiting a number of foreign executives. It has sold hundreds of millions of dollars of businesses and simplified its product structure.

Montedison in 1983 made a loss of £325m on sales of £10.800bn, down from the 1982 deficit of £880m.

But the £4.000bn group debt, being repaid in 1985, is a problem for the group. In 1984, Montedison spent £1.000m on interest charges alone. This represents 6 per cent of earnings, turnover of around £1.740bn.

East German credit lifted to \$300m

BY DAVID MARCH IN PARIS

SUEZ, the French nationalised financial and industrial group, is acquiring a majority stake in Sofinco, the country's second largest consumer credit bank, as part of efforts to build up a wider base in retail banking.

Sofinco, which is owned by the 1982 nationalisation programme, will become 51 per cent owned by Suez in the second half of the year in a deal valued at about FF 200m (£20m).

The large increase follows a pattern already established last year when a \$150m credit for the same borrower led by Deutsche Bank was increased to \$400m, underlining growing demand in the international banking community for high-yielding East European assets.

The latest deal attracted attention, however, because its lead group consists largely of U.S. banks marking their return to East European business after several years of restraint after the Soviet invasion of Afghanistan and the Polish debt crisis.

Bankers say that response to the new deal from U.S. banks has been positive, particularly from major money centre banks with regional institutions tending to hold back.

By yesterday market subscriptions to the loan from all sources were approaching \$250m with commitments still flowing in, so that final demand for participations in the loan might not even be satisfied after the increase to \$300m.

The attraction of the loan stems mainly from its margin of 7/8 point over Eurodollar rate or 1/2 point over prime. Though lower than on recent East German deals, these terms are still attractive in comparison with returns available elsewhere in the market.

The credit is led by Bank of America, Bank of Tokyo, Citicorp and Manufacturers Hanover.

International capital markets, Page 36

Suez to take over credit group

BY DAVID MARCH IN PARIS

SUEZ, the French nationalised financial and industrial group, is acquiring a majority stake in Sofinco, the country's second largest consumer credit bank, as part of efforts to build up a wider base in retail banking.

Suez intends to boost its stake in Sofinco over the next three years, to around 60 per cent through a topping up of its capital resources.

Sofinco, which specialises in credit for car sales, and purchases of general household equipment, estimates its profits last year at about FF 45m after

FF 39m in 1983.

The Sofinco deal is the latest in a series of restucturings of Suez financial interests. At the end of last year, it agreed to take over the struggling Banque Verner and the more profitable retail bank, Banque Parisienne.

Credit Allobanca, Banque de Sodico, are planned to remain their identities within the group.

M. Peyrelade said he was still intent on adding to the group's industrial portfolio. He was optimistic over the long-term project of taking a majority stake, perhaps 50 to 10

per cent, in Roussel Uclaf, the pharmaceuticals group.

INI full year losses trimmed to Pta 185.5

BY DAVID WHITE IN MADRID

INSTITUTO NACIONAL de Industria (INI), the Spanish state conglomerate which in everything from cars to coal mining, finally managed to reverse the upward trend in its billion-dollar losses last year, according to preliminary figures released by Mr Carlos Solchaga, the Industry Minister.

Mr Solchaga said total losses fell to Pta 185.5m (just over \$10m) from Pta 204.6m in 1983. The 1983 figure included about Pta 45m of extraordinary losses, including those resulting from changes in accounting procedures.

The Minister said that 30 companies—the majority of INI's subsidiaries—had shown little change in their performance. Eight had done worse, notably in the capital goods and oilseeds sectors, and 23 had improved their results, including its aluminium and airline offshoots.

The group, in which Mr Solchaga put in one of his close associates, Mr Luis Carlos Croisier, as chairman last autumn in a bid to impose tough new management policies, was expected to fulfil its aims of a sharp reduction in losses over the next two years, he said.

of the labour force.

The ban on recruitment has now been lifted, however, and the group is slowly starting to hire new labour.

INI showed a profit (after financial items) in 1983 of SKr 101m on sales of SKr 2.6bn. Sales last year totalled around SKr 3bn with profits rising some SKr 700m.

The market for ore in Europe increased strongly by around 20m tonnes last year, and LKAB increased its production to some 15m tonnes. It has budgeted for a production of 17.7m tonnes this year, but this could top 18m tonnes if the current economic recovery does not weaken.

Record profit for LKAB

BY KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

LKAB, the state-owned Swedish iron ore mining group, achieved a record profit of about SKr 700m (\$75m) last year, according to preliminary figures released by Mr Wiktor Sjöstrand, managing director.

"The LKAB crisis is over and the future looks secure," said Mr Sjöstrand.

In the six years from 1977 to 1982, the group accumulated losses of more than SKr 2.6bn and had to be rescued by state intervention with aid totalling SKr 4.5bn.

The group, based in Kiruna in the far north of Sweden, has gone through a painful re-organisation with the loss of some 2,800 jobs or 35 per cent

of the labour force.

The ban on recruitment has now been lifted, however, and the group is slowly starting to hire new labour.

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Club Med lifts earnings

BY PAUL BETTS IN PARIS

CLUB MEDITERRANEE, the French holiday camp group, achieved a 21 per cent increase in consolidated net earnings last year to FF 251m (\$28.3m) from FF 212.6m the year before. Sales rose by 19 per cent to FF 4.5bn from the previous year.

The "consolidated" figures include the results of Club Med Inc, the group's U.S. subsidiary.

Club Med Inc saw its net earnings rise by 24 per cent to US\$1.12m last year, from \$0.7m the year before.

Italian foods group share issue

BY OUR MILAN CORRESPONDENT

IBP-PERUGINA, the Italian foods group which was recently acquired by the family interests of Carlo de Benedetti, plans a £12.5m (\$16.2m) share issue to help reduce borrowings. The company, which has £1.000m of annual turnover, has £2.58bn of debts.

After a board meeting, it was announced that an extraordinary meeting of shareholders would be convened on April 16 to approve the issue of 33.3m new shares and 45.8m savings shares, all with a par value of £2.00.

Sig. de Benedetti acquired 62.3 per cent of the group, which he wants to rename Buitoni-Spa, for a price reputed to be around £40m. The foods group employs 7,000 people.

Yesterday, Sig Bruno Buffoni, who was chairman of the group, handed in his resignation along with a number of other Buitoni family associates.

In their place, Sig. de Benedetti has appointed several of his closest collaborators, among them Dr. Guido Roberto Vitale, the managing director of Euro-mobilare, the Milan investment bank which handled the take-over.

NOTICE OF REDEMPTION TO HOLDERS OF INDUSTRIAL BANK OF FINLAND LTD LAND AND INDUSTRIAL MORTGAGE BANK LTD FINNISH REAL ESTATE BANK LTD

Kuwaiti Dinars 5,000,000

7/2 per cent. Guaranteed Finnish Municipalities Notes Due 1989 Fourth Mandatory Redemption Due 1st April, 1985 of Kuwaiti Dinars 500,000

NOTICE IS HEREBY GIVEN THAT, pursuant to Condition 5 (A) of the above mentioned Notes, the Banks have purchased in the open market and surrendered to Kuwait Investment Company (S.A.K.), as Fiscal Agent, Notes in the principal amount of Kuwaiti Dinars 300,000 and that on 1st April, 1985, Notes in the principal amount of Kuwaiti Dinars 200,000 fail to be redeemed at 100% of the principal amount together with accrued interest to the date of redemption. The following Notes have been drawn by lot to satisfy this redemption requirement:

| | | |
|-------------|-------------|-------------|
| 00351-00363 | 01169-01181 | 03898-03910 |
| 00548-00560 | 01250-01262 | 04172-04184 |
| 00587-00599 | 01813-01825 | 04351-04363 |
| 00954-00966 | 01884-01896 | 04588-04600 |
| 01015-01027 | 01988-02000 | 04911-04928 |

The Notes specified above will become due and payable in Kuwaiti Dinars at the offices of Kuwait Investment Company (S.A.K.), Mubarik Al-Kabir Street, Kuwait City, State of Kuwait, or, at the option of the bearer, but subject to applicable laws and regulations of Cibank, N.A., Citibank House, 336 Strand, London WC2R 1HB, and Kredietbank, 43 Luxembourg, Luxembourg, by cheque drawn on a Kuwaiti Dinar account maintained by the payee with a bank in Kuwait. From, and after 1st April, 1985, interest on the above mentioned Notes will cease to accrue.

Notes should be surrendered for payment together with all unmatured coupons appertaining thereto, failing which the face value of the missing unmatured coupons will be deducted from the principal amount.

The aggregate principal amount of Notes remaining outstanding after 1st April, 1985, will be Kuwaiti Dinars 3,000,000.

KUWAIT INVESTMENT COMPANY (S.A.K.) on behalf of Industrial Bank of Finland Ltd, Land and Industrial Mortgage Bank Ltd, Finnish Real Estate Bank Ltd

Dated: 15th February, 1985

The Kingdom of Belgium

U.S. \$400,000,000

Floating Rate Notes Due February 2000

Merrill Lynch Capital Markets

Credit Suisse First Boston Limited Kidder, Peabody International Limited Kredierbank International Group
 Algemene Bank Nederland N.V. Algemene Spaar-en Lijfrentekas/Caisse Générale d'Epargne et de Retraite
 Amro International
 Bank of Tokyo International Limited
 Banque Nationale de Paris
 Chase Manhattan Capital Markets Group
 Crédit Commercial de France
 Daiwa Europe Limited
 E F Hutton & Company (London) Ltd.
 LTCB International Limited
 Mitsubishi Finance International Limited
 Mitsui Finance International Limited
 Samuel Montagu & Co. Limited
 Morgan Guaranty Ltd
 Salomon Brothers International Limited
 Swiss Bank Corporation International Limited

BankAmerica Capital Markets Group
 Banque Bruxelles S.A./Bank Brussel Lambert N.V.
 Banque Paribas Belgique S.A./Paribas Bank Belgique N.V.
 County Bank Limited
 Crédit Lyonnais
 Deutsche Bank Aktiengesellschaft
 IBJ International Limited
 Manufacturers Hanover Limited
 Mitsubishi Trust & Banking Corporation (Europe) S.A.
 Mitsui Trust Bank (Europe) S.A.
 Morgan Grenfell & Co. Limited
 Morgan Stanley International
 Société Générale de Banque S.A./Generale Bankmaatschappij N.V.
 Westdeutsche Landesbank Girozentrale

February 1985

Morgan Grenfell

Leaders in International Mergers and Acquisitions

Industrial Equity (Pacific) Limited

has acquired

The Higbee Company

The undersigned acted as financial advisor to Industrial Equity (Pacific) Limited and as Dealer Manager of its tender offer.

Morgan Grenfell Incorporated
New York

Unilever PLC

has acquired

Brooke Bond Group plc

The undersigned acted as financial advisor to Unilever PLC in this transaction.

Morgan Grenfell & Co. Limited
London

The Dun & Bradstreet Corporation

has acquired

Datastream PLC

The undersigned acted as financial advisor to The Dun & Bradstreet Corporation in this transaction.

Morgan Grenfell & Co. Limited
London

Ultramar PLC

in partnership with

Allied Corporation

has acquired

ENSTAR Corporation

The undersigned acted as financial advisor to Ultramar PLC in connection with this transaction.

Morgan Grenfell Incorporated
New York

Aitken Hume Holdings plc

has acquired

National Securities & Research Corporation

The undersigned acted as financial advisor to Aitken Hume Holdings plc and arranged the financing.

Morgan Grenfell & Co. Limited
London Morgan Grenfell Incorporated
New York

Computer And Systems Engineering plc

has acquired

Rixon, Inc.

The undersigned acted as financial advisor to Computer And Systems Engineering plc and arranged the financing.

Morgan Grenfell & Co. Limited
London Morgan Grenfell Incorporated
New York

McCormick & Company, Incorporated

has acquired

Paterson Jenks P.L.C.

The undersigned acted as financial advisor to McCormick & Company, Incorporated in this transaction.

Morgan Grenfell & Co. Limited
London Morgan Grenfell Incorporated
New York

McDermott International Trading (Deutschland) GmbH

have acquired the total share capital of Coutinho AG, the holding company of

Coutinho Caro & Co. AG, Hamburg

The undersigned initiated and advised McDermott International, Inc. in the negotiation of this transaction.

Morgan Grenfell & Co. Limited
London and Frankfurt

Allianz Versicherungs - AG

has acquired a shareholding in

Riunione Adriatica di Sicurtà S.p.A.

The undersigned acted as financial advisor to Allianz Versicherungs - AG in this transaction.

Morgan Grenfell & Co. Limited
London Morgan Grenfell Italia S.p.A.
Milan

Australia and New Zealand Banking Group Limited

has acquired

Grindlays Holdings p.l.c.

The undersigned acted as financial advisor to Australia and New Zealand Banking Group Limited in this transaction.

Morgan Grenfell & Co. Limited
London

Occidental Petroleum Corporation

has sold interests in the

Claymore Oil Field

to each of twelve purchasers

The undersigned acted as financial advisor to Occidental Petroleum Corporation in this transaction.

Morgan Grenfell & Co. Limited
London

Willcox & Gibbs, Inc.

has acquired

Consolidated Electric Supply, Inc.

The undersigned initiated this transaction and advised Willcox & Gibbs, Inc.

Morgan Grenfell Incorporated
New York

Chemetron Corporation

a wholly-owned subsidiary of

Allegheny International, Inc.

has sold

Alloy Rods, Inc.
to a corporation organized by the management of Alloy Rods, Inc.

Morgan Lewis Githens & Ahn

The undersigned acted as financial advisor to Allegheny International, Inc. in this transaction.

Morgan Grenfell Incorporated
New York

Lincoln National Corporation

has acquired

Cannon Assurance Limited

The undersigned acted as financial advisor to Lincoln National Corporation in this transaction.

Morgan Grenfell & Co. Limited
London

Standard Telephones and Cables plc

has acquired

ICL Public Limited Company

The undersigned acted as financial advisor to Standard Telephones and Cables plc in this transaction.

Morgan Grenfell & Co. Limited
London

Excel Energy Corporation

has purchased substantially all the assets of

Half Moon Oil Company

a wholly-owned subsidiary of

Vitol Beheer, B.V.

The undersigned acted as financial advisor to Excel Energy Corporation in this transaction.

Morgan Grenfell Incorporated
New York

In 1984 Morgan Grenfell advised on over one hundred merger and acquisition transactions world-wide

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INTERNATIONAL COMPANIES and FINANCE

Tan Sri Khoo bids for Wheelock

BY DAVID DODWELL IN HONG KONG

A CASH bid has been made by Tan Sri Khoo Tech Puat, the Malaysian businessman with substantial interests in Singapore and Australia, for Wheelock Marden, the Hong Kong-based property and shipping group, which values the group at HK\$1.5bn (U.S.\$24m).

Tan Sri Khoo has already acquired 6.7 per cent of Wheelock's "A" shares, and 22.7 per cent of its "B" shares amounting to 13.5 per cent of the voting rights in the company from the family interests of Mr John Marden, Wheelock's chairman. Mr Marden is understood to have no further interests in the company, and as such the bid marks the end of his 39-year association with Wheelock.

Mr John Cheung, the other major shareholder in the company, has not yet been persuaded to sell his holdings—estimated to be over 25 per cent of the voting rights—and is thought to be opposed to the approach. Contested bids are a rare phenomenon in Hong Kong, and are even more rarely successful.

Using a Hong Kong-registered shell company called Palwyn, Tan Sri Khoo has offered HK\$6 for every Wheelock ordinary "A" share, and 60 cents for every "B" share. Share dealings in the company's shares were suspended yesterday, with "A" shares at HK\$5.80, and "B" shares at 45 cents.

N. M. Rothschild, which was appointed financial adviser to Tan Sri Khoo only on Wednesday, said Palwyn would not consider the bid unconditional until it had at least 50 per cent of the voting rights in the company.

Tan Sri Khoo is the founder of Malayan Banking, and is a substantial shareholder in the National Bank of Brunel. In Singapore, he is understood to have significant holdings in both OCBC and UOB, two of the country's leading banks. In Australia, he owns the Travelodge group, which controls about 160 hotels and motels across the country, in addition to an extra-

ordinary loss of HK\$129m was reported, mainly because of Maritime's shipping problems. This led to Peat Marwick Mitchell, the group's auditor, to qualify the accounts last year.

At the same time, Realty Development, Wheelock's investment subsidiary, has property-generated cash in hand amounting to more than HK\$1bn. Other buoyant operations include the Cross Harbour Tunnel Company and Lane Crawford, the high-quality retail chain.

Tan Sri Khoo, who was in Hong Kong for just four hours on Tuesday to discuss with Mr Marden the acquisition of his stake, is understood to be keen to settle in Hong Kong. As an overseas Chinese, he is openly bullish about Hong Kong's future role as a conduit for business in mainland China.

Rothschild said yesterday that the offer document would be ready within three weeks. It said Tan Sri Khoo has written to the Wheelock board, asking for a meeting at which he would seek the directors' support for the bid.

Wheelock Maritime, the group's shipping arm, has had serious financial problems linked with world recession in the shipping industry. It lost HK\$84.7m in the first half of 1984.

Group net profits in the first half of 1984 amounted to HK\$52.48m—barely half the HK\$101m first half profit in 1983. In addition an extra-

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an offer of, or invitation to the public to subscribe for or purchase, any securities.

U.S. \$250,000,000
S. Security Pacific Corporation
(Incorporated in Delaware)

Floating Rate Subordinated Capital Notes Due 1997

The following have agreed to subscribe or procure subscribers for the above Notes:

Credit Suisse First Boston Limited

S. G. Warburg & Co. Ltd.

Banque Paribas

Amro International Limited

Chase Manhattan Limited

County Bank Limited

Kleinwort, Benson Limited

Manufacturers Hanover Limited

Nomura International Limited

Sumitomo Trust International Limited

Wardley London Limited

Banque Nationale de Paris

Commerzbank Aktiengesellschaft

Goldman Sachs International Corp.

Lehman Brothers International, Inc.

Morgan Guaranty Ltd

Salomon Brothers International Limited

Swiss Bank Corporation International Limited

Application has been made to the Council of The Stock Exchange for the above Notes with an issue price of 100 per cent. to be admitted to the Official List. Interest on the Notes is payable quarterly in arrears in February, May, August and November.

Particulars of the Notes and the Issuer are available in the statistical services of Exel Statistical Services Limited. Copies of the listing particulars relating to the Notes have been published in the form of an Exel Card and may be obtained during normal business hours up to and including March 1, 1985 from:

Credit Suisse First Boston Limited,
22 Bishopsgate,
London EC2N 4BQ

Company Announcements Office,
The Stock Exchange,
Throgmorton Street,
London EC2P 2BT
(until February 19, 1985)

Security Pacific National Bank,
Security Pacific House,
2 Arundel Street,
London WC2R 3DF

Hoare Govett Limited,
Heron House,
319/325 High Holborn,
London WC1V 7PB

The Chase Manhattan Bank, N.A.,
Woolgate House,
Coleman Street,
London EC2P 2HD

February 15, 1985

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U.S. \$100,000,000

Province of Saskatchewan



10 1/4% Notes Due 1992

Issue Price 100 per cent.

The following have agreed to subscribe or procure subscribers for the Notes:

Credit Suisse First Boston Limited

Deutsche Bank Aktiengesellschaft

Banque Nationale de Paris

Salomon Brothers International Limited

Orion Royal Bank Limited

S.G. Warburg & Co. Ltd.

Wood Gundy Inc.

Application has been made for the Notes, in bearer form in the denomination of U.S.\$5,000 each, constituting the above issue to be admitted to the Official List by the Council of The Stock Exchange, subject only to the issue of the temporary global Note. Interest will be payable annually in arrears on 1st March, the first payment being made on 1st March, 1986.

Particulars of the Notes may be obtained in the form of an Exel Card during usual business hours on any weekday (Saturdays and public holidays excepted) from the Company Announcements Office of the Quotations Department of The Stock Exchange, Throgmorton Street, London, EC2P 2BT, up to and including 19th February, 1985 during usual business hours on any weekday (Saturdays and public holidays excepted) at the addresses shown below up to and including 1st March, 1985:

Credit Suisse First Boston Limited,
22 Bishopsgate,
London EC2N 4BQ.

Hoare Govett Ltd.,
Heron House,
319/325 High Holborn,
London WC1V 7PB.

Oriole Royal Bank Limited,
1 London Wall,
London EC2Y 5JX.

15th February, 1985

Taiwan suspends seven bank officials

By Robert King in Taipei

TAIWAN'S Finance Ministry

has suspended seven top officials of its credit co-operative bank amid allegations that threaten to shake the nation's financial system.

Last Saturday, the Ministry

ordered the Tenth Credit Co-

operative Bank, part of

one of Taiwan's largest

conglomerates, to cease

lending operations because

its loans outstanding

had exceeded the

government-set ceiling of

75 per cent of its assets by 27

per cent.

The family-run conglomerate, founded during the Japanese occupation, has

interests in such areas as

banking, construction, insurance

and hotel

That order set off a run on

the bank which ended only

after depositors had withdrawn

more than New Taiwan

Shek (\$US150m), and a govern-

ment-backed bank had guar-

anteed Tenth Credit's de-

posits. But by then rumours

had begun to surface that an

affiliate, Cathay Plastics Cor-

poration, whose chairman is

also the chairman of Tenth

Credit, was in debt by more

than NT\$10bn and that much of

the bank's lending had

been to Cathay Plastics.

Bankers privately con-

firmed these rumours as

mostly correct. Then, earlier this

week, one of the bank's senior

officers fled Taiwan with NT\$21m, allegedly taken

from depositors' accounts.

On Wednesday, name

spread to another of the

group's holdings, Cathay In-

vestment and Trust Cor-

poration, as investors, fearing that

the troubles of Cathay Plas-

tics and Tenth Credit might

affect the second bank, with-

drawn

from Cathay Investment

it was run by another family member, who has insisted that his accounts are separate

Court of Appeal (Lord Justice Oliver and Lord Justice Neill): February 7 1985

U.S. sales boost Toyota interim profits by 26%

BY JUREK MARTIN IN TOKYO

TOYOTA'S half-year parent

company earnings show the full

dimensions of the profit that a

major Japanese exporting com-

pany can earn from the combi-

nation of a weak yen and

quantitative restraints on sales

to the U.S.

The leading Japanese car

company's net income in the six

months to December rose by

25.7 per cent to Y126.13bn

(\$24.8bn), while exports

rose by 11 per cent to 91.949

vehicles. Both at home and overseas, sales and truck sales

did proportionately better than

cars.

In financial terms, the con-

tract was even more marked.

Domestic sales went up by 3.3

per cent in value to Y1.493bn

and export earnings rose by as

much as 17.6 per cent to Y1.385bn.

The overall ceiling on

Japanese straight car exports

to the U.S.—1.85m total units,

of which Toyota's quota in

the current year will go up by

to Y45.8m. The company has

raised its overall interim divi-

dend by one yen to Y8 a share.

Profits before taxes and extra-

ordinary items amounted to

Y285.15bn (against Y231.01bn).

Sales rose 9.8 per cent to

Y2.886bn from Y2.629bn.

Flushed with this success, Mr

Shoichiro Toyoda, the com-

pany's president, announced in

Nagoya, the company's head-

quarters, that capital spending

in the current year will go up by

to Y45.8m to Y250bn. Only two

weeks ago, Toyota, a notoriously

secretive concern, had finally

denied Japanese press reports

that it was increasing its capital

investment

UK COMPANY NEWS

Imperial Group rises 13% to £220m

WITH THE second half producing nearly £130m pre-tax profits, the Imperial Group are right on City estimates at £220m for the full year ended October 31 1984.

This shows an improvement of 13 per cent over the £185.3m achieved in the previous year.

The final dividend is 5.5p for a net total of 8.5p, against 7.5p.

Introducing the preliminary figures Mr Geoffrey Kent, chairman and chief executive, yesterday gave an up-to-date picture of the position at Howard Johnson, the American operation. He said that a decision on the company, including its possible disposal, would be made as soon as possible. The options are being examined, and negotiations so far are far from discouraging.

A number of parties had expressed an interest in buying the company and "we have also been looking at different strategic options we might make if we decide to keep it".

He said that 22 partners, not all of the American, had signed a letter of confidentiality, and were seriously interested in buying.

The decision on Howard Johnson would be important to the group's future, but it would be wrong to get it out of proportion.

Mr Kent also made reference to recent bid speculation for Imperial Group. He said the company had noticed significant buying from America over the last three weeks, amounting to roughly 2 per cent of the equity.

There is a small team of people working on a defensive strategy for Imperial Group. It has been in existence for about two years, he stated.

Highlights of the 1983-84 year show group turnover rose 5 per cent to £450m, and the improvements were recorded in trading profits of 12 per cent in tobacco, 12 per cent in food, and 12 per cent in brewing and leisure.

DIVISIONAL ANALYSIS

| | Turnover | Operating Profit |
|------------------|------------------|------------------|
| £m | £m | £m |
| 1984 | 1983 | 1984 |
| Tobacco | 2,457.4 | 2,418.6 |
| Brewing, leisure | 904.5 | 8,867.4 |
| Foods | 622.3 | 623.6 |
| Howard Johnson | 536.0 | 485.7 |
| Other activities | 27.0 | 24.6 |
| Less inter-group | 54.2 | 54.4 |
| Total | £4,500.00 | £3,885.50 |

*Loss



U.S.\$125,000,000
THE MORTGAGE BANK AND
FINANCIAL ADMINISTRATION AGENCY
OF THE KINGDOM OF DENMARK
(Kongeriget Danmarks Hypotekbank og Finansforvaltning)
Guaranteed Floating Rate Notes of 1989 Series 95
Redeemable at the Net Asset Value in 1986

Partially guaranteed by
THE KINGDOM OF DENMARK

Notice is hereby given that the rate of interest for the second one-month sub-period has been fixed at 9.1% p.a. and that the interest payable for the second one-month sub-period in respect of US\$10,000 nominal of the notes will be US\$72.43. This amount will accrue towards the interest payment due April 15, 1985.

February 15, 1985, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANK

DnC

Den norske Creditbank
US\$150,000,000

Perpetual Floating Rate
Subordinated Notes

In accordance with the provisions of the Notes, notice is hereby given that for the three month Interest Period from February 15 - May 15, 1985 the Notes will carry an interest rate of 9.75% per annum and the Coupon Amount per U.S.\$10,000 will be U.S.\$233.32.

February 15, 1985
By: Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANK

Granville & Co. Limited

Member of The National Association of Security Dealers
and Investment Managers

27/28 Lovat Lane London EC3R 8EB Telephone 01-621 1212

Over-the-Counter Market

| High | Low | Company | Price | Change | Gross Yield | P/E |
|------|-----|-------------------------------|-------|--------|-------------|------|
| 144 | 123 | Ass. Brit. Ind. Grd. | 142 | — | 6.8 | 4.4 |
| 151 | 135 | Ass. Brit. Ind. CULS. | 150 | — | 10.8 | 7.9 |
| 77 | 51 | Alspungun Group | 53 | — | 6.4 | 12.1 |
| 22 | 18 | Anglo-Scottish & Rhodes | 20 | +1 | 2.1 | 8.1 |
| 142 | 108 | Bardon Hill | 142 | +1 | 2.4 | 14.3 |
| 58 | 42 | Bray Technologies | 47 | — | 3.5 | 5.5 |
| 201 | 170 | CCL Engineering | 170 | — | 12.0 | 7.1 |
| 100 | 84 | Carbomedics Corp. Prof. | 84 | — | 16.1 | 10.1 |
| 622 | 100 | Carborundum Ord. | 822 | — | 5.7 | 0.7 |
| 86 | 84 | Carburetor 7.5pc. Pl. | 86 | — | 10.7 | 12.4 |
| 103 | 43 | Cindec Group | 43 | — | 6.5 | 11.0 |
| 286 | 182 | Cobbell Group | 182 | — | 12.0 | 12.5 |
| 257 | 170 | Frank Horwell Pr. Ord. | 257 | — | 9.8 | 3.8 |
| 25 | 25 | Frederick Parker | 32 | — | 4.3 | 13.4 |
| 20 | 20 | Geoffreyair | 20 | — | 2.6 | 7.1 |
| 22 | 20 | Geoffreyair Pr. | 20 | — | 2.6 | 7.1 |
| 218 | 188 | Global Pracast Castings | 188 | — | 2.7 | 9.3 |
| 124 | 108 | Ide Group | 108 | — | 15.8 | 5.0 |
| 205 | 170 | Jackson Group | 170 | — | 4.6 | 4.6 |
| 205 | 212 | James Gourough | 212 | — | 13.7 | 5.8 |
| 87 | 71 | John Howard & Co. | 87 | — | 12.1 | 12.5 |
| 171 | 103 | Liesegang | 171 | — | 5.0 | 5.7 |
| 100 | 93 | Linguaphone 10 Spec. Pl. | 95 | — | 15.0 | — |
| 172 | 100 | London Building Inv. | 100 | — | 3.0 | 43.8 |
| 31 | 31 | Robert Jenkins | 37 | — | 6.0 | 12.5 |
| 60 | 28 | Scrutons | 31 | +1 | 5.7 | 16.4 |
| 92 | 61 | Todays & Capitals | 78 | — | 8.4 | 17.7 |
| 44 | 37 | Tristar Holdings | 37 | +1 | 4.3 | 12.0 |
| 28 | 17 | U.S. Rock Holdings | 23 | +0.2 | 21.0 | 20.7 |
| 98 | 91 | Walter Alexander | 95 | +1 | 7.5 | 7.3 |
| 247 | 224 | W. S. Yeates | 224 | — | 8.4 | 11.4 |
| — | — | S=Suspended. | — | — | 5.4 | 10.7 |

Prices and details of services now available on Prestel, page 48140

This advertisement is issued in compliance with the requirements of The Council of The Stock Exchange.
It does not constitute an offer of, or invitation to the public to subscribe for or to purchase, any securities.

U.S. \$200,000,000

General Motors Acceptance Corporation
(Incorporated in the State of New York, United States of America)

10% NOTES DUE 1988

The following have agreed to purchase the Notes:

MORGAN STANLEY INTERNATIONAL

MERRILL LYNCH CAPITAL MARKETS

SALOMON BROTHERS INTERNATIONAL Limited

NOMURA INTERNATIONAL Limited

SWISS BANK CORPORATION INTERNATIONAL Limited

UNION BANK OF SWITZERLAND (SECURITIES) Limited

ALGEMENE BANK NEDERLAND N.V.

BANQUE BRUXELLES LAMBERT S.A.

BANQUE INDOSUEZ

**COMMERZBANK
Aktiengesellschaft**

CRÉDIT LYONNAIS

**DRESDNER BANK
Aktiengesellschaft**

HAMBROS BANK LIMITED

KREDIETBANK INTERNATIONAL GROUP

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SOCIÉTÉ GÉNÉRALE DE BANQUE S.A.

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CHEMICAL BANK INTERNATIONAL GROUP

CREDITANSTALT-BANKVEREIN

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Limited**

**GENOSSSENSCHAFTLICHE ZENTRALBANK AG
Vienna**

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Limited**

**MANUFACTURERS HANOVER
Limited**

**SAMUEL MONTAGU & CO.
Limited**

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SOCIÉTÉ GÉNÉRALE

SVENSKA HANDELSBANKEN GROUP

**YAMAICHI INTERNATIONAL (EUROPE)
Limited**

Application has been made to The Council of The Stock Exchange for the Notes, in the denomination of U.S.\$5,000 each, with an issue price of 99.90 per cent., to be admitted to the Official List. Interest on the Notes is payable annually in arrears on March 1, commencing on March 1, 1986.

Particulars of the Notes and of General Motors Acceptance Corporation are available from Extel Statistical Services Limited. Copies of the listing particulars relating to the Notes have been published in the form of an Extel Card and may be obtained during normal business hours on any weekday (Saturdays and public holidays excepted) up to and including March 1, 1985 from:

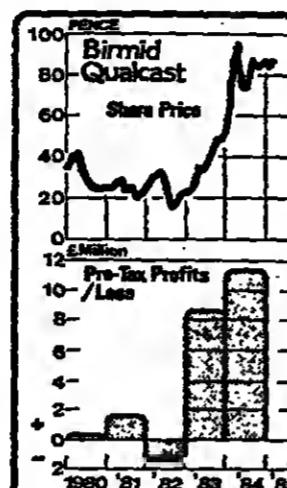
Company Announcements Office,
The Stock Exchange,
Thompson Street,
London, EC2P 2BT.
(until February 19, 1985 only)

Cazenove & Co.,
12, Tokenhouse Yard,
London, EC2R 7AN.

Chemical Bank,
190, Strand,
London, WC2R 1ET.

February 15, 1985

Birmid Qualcast up 31% as recovery continues



PROFITS advanced by 31 per cent from £3.58m to £4.62m at the year ended November 3, 1984, with some £6.3m of this achieved in the second half. The advance continues the group's recovery from the £54.00m loss in 1982.

Mr R. T. S. Macpherson, chairman of this West Midlands foundry group which manufactures lawnmowers and Petterton gas burners, said: "In view of these results the directors are recommending an increased final dividend from 2p to 2.56p net, making a 3.25p (2.33p) total for the year.

Stated earnings moved ahead from 11.8p to 13.9p.

Sales for the year moved ahead by £31.5m to £207.8m, giving an operating profit of £16.1m (£10.1m). The group's divisional contribution of £2.00m to the £1.5m, representing a "considerable upward swing from previous years." Last time the foundries registered a £1.8m operating loss.

Demand for passenger car components improved, the chairman says, and the company's share of tractor component business increased.

Petterton contributed the largest share to profits, although at £8.8m it was slightly down on the £7.33m last year. Turnover increased from £34.84m to £36.1m, achieved against the backdrop of a 10 per cent increase in the heating market during the year, and intense competition.

Engineering, with the benefit of new investment, improved its profits notably in the UK irrigation company and in plastic products. At the operating level profits rose from £207,000 to £512,000, with sales of £20.72m.

There was a cash outflow in 1984, but net borrowings at the year end were held to 20 per cent of shareholders' funds.

UK COMPANY NEWS

Profit trend continues as AI sets its priorities

THE

PROFITABLE

group experts

and midway by AI

Products

continued into

the

second

half

and the

group

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in full

year

for

the

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time

since

1979.

A turnover

of £252,000

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£15,000

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1984

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1985

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UK COMPANY NEWS

Tony Jackson on Reed's £10m sale to Wiggins Teape

Contrasting attitudes to paper

Reed International confirmed yesterday that it is to sell its UK paper merchant, Reed and subsidiary, Spicer-Cowan, to Wiggins Teape for £10m. The move came three days after Reed announced the closure of its loss-making board mill at Thatcham, Berks.

Spicer-Cowan is the third largest paper merchant in the UK with current sales of around £70m. The largest is Wiggins Teape itself, with turnover of about £130m, followed by US-based Robert W.abell with £105m.

The market for paper merchanting has been very crowded in recent years. Besides the big three, there are several hundred small local operators, some of which are highly efficient and profitable. Both Wiggins Teape and Robert Wabell have also been solidly profitable, with the latter making £5.5m in the pre-tax level last year. Spicer-Cowan, though, has been squeezed in the middle, having done no better than break even last year at the trading level after years of losses.

For Wiggins Teape, the attractions are nevertheless twofold. Its own paper merchanting business deals only in higher grades of fine paper, whereas 70 per cent of Spicer-Cowan's sales are in packaging. Again, Wiggins Teape is already in the process of rationalising its 15 depots down to five larger and more sophisticated outlets. Spicer-Cowan, with 20 outlets, can be drawn into the same process, though some £20m of combined sales will probably be lost in the process.

The behaviour of the two companies—Wiggins Teape consolidating its position, Reed cutting its losses and moving out—finds

a good analogy in the field of paper making. For the best part of two years paper making in the UK has been held, under heavy import pressure, by Scandinavian producers whose vast integrated mills make them unbeatable on cost at the cheaper commodity end of the market.

Back in the mid-1960s Reed dominated the UK market, with an annual output of over 800,000

tonnes of paper and board. Even

by 1975, output was close on 750,000 tonnes. But since then, with the retreat from newsprint and the move into packaging, mill closures have fallen (allowing for this week's announcement) to only 400,000 tonnes.

Wiggins Teape, by contrast, has chosen to hang on. From an output of 200,000 tonnes in 1970 to 200,000 in 1984. At present, it still stands at that level, but is produced in fewer mills and on far fewer machines.

"Even before this acquisition," says Wiggins Teape chairman

UK PAPER AND BOARD CAPACITY

Source: Laing & Cralckbank's UK Paper and Packaging Directory

| | 1978 | 1985 | 1978 | 1985 |
|-----------------------|------|------|------|------|
| No. of mills | 9 | 11 | 7 | 9 |
| No. of machines | 30 | 31 | 13 | 22 |
| Capacity (tonnes/600) | 746 | 300 | 405 | 295 |

John Worlidge, "our total investment in the past five years comes to over £100m. This year we're going to spend £12m on our new carbonless papers in south Wales, £7m on self-adhesive papers at St Neots and another £2m in Scotland."

"Of course, we've also been doing a lot of rationalising in the last couple of years and

Booker hits out at Dee's bid tactics

By Alexander Nicoll

Booker McConnell, the food and agriculture group, yesterday rejected Dee Corporation's £23.5m bid and said that "Dee's tactics generally and its offer in particular are totally inappropriate and unacceptable."

It emerged yesterday that Dee's all-paper bid could only be increased in what the Takeover Panel considered to be exceptional circumstances.

This is because the supermarket group, which has recently sold a fifth of its near 20 per cent holding in Booker, said in making the new bid that it may continue to sell Booker shares if it is considered that Booker's share price was at an unrealistic level.

Although selling the target's shares in the market is a tactic used before by bidders in takeover battles, Dee is the first to make such a statement of intent when announcing an offer.

The Takeover Panel has ruled that it might be that the target's shares is barred both from buying the target's shares in the market during the offer period, and from increasing its offer—except in exceptional circumstances which are difficult to define but likely to be rare.

Under the Takeover Code, a bidder must declare an offer after final before the first closing date. It must also give at least 24 hours notice of a possible share sale.

Dee raised questions in the City about the extent of its enthusiasm to acquire Booker—its first bid was referred to the Monopolies Commission last June and received clearance last month by pitch-fitter of paper.

The Dee camp, however, was dismissing such doubts yesterday and pointing to the more than doubling in Booker's share price since the first offer was made.

Yesterday's share price movements, with Dee down 3p at 205p and Booker up 1p at 280p, put the value of Dee's paper offer slightly below Booker's market value. Both sides are counting heavily on profit estimates which will be included in their formal offer and defence documents.

Wiggins Teape, by contrast, has chosen to hang on. From an output of 200,000 tonnes in 1970 to 200,000 in 1984. At present, it still stands at that level, but is produced in fewer mills and on far fewer machines.

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United News reaches target

United Newspapers, publishers of the Yorkshire Post, Punch and Exchange and Mirror, has increased its stake in Fleet Holdings to 20.09 per cent, up from the 19.7 per cent it announced in April.

The company, controlled through Gomba Holdings (UK), a private company controlled by Mr Abdul Shamsi, increased its stake in LLAC from 20 to 85 per cent.

BET said yesterday that its BET Leisure Holdings subsidiary would present a petition in the High Court for hearing on March 18 to wind up LLAC. BET has it stake worth £1.2m in LLAC as part of the £25m purchase price of a 51 per cent stake in

Wembley Stadium BET sold last

January, when Gomba Holdings took control of LLAC.

Gomba said yesterday it would

vigorously oppose the petition and pointed out that the alleged debt dated from long before it took control of LLAC.

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THE PROPERTY MARKET

BY MICHAEL CASSELL

Fraser House joins pack

FRASER HOUSE Commercial Developments this week joins the pack of newly-formed property companies chasing start-up capital from investors in search of tax relief under the Government's business expansion scheme.

Fraser House is being sponsored by Robert Fraser & Partners, the rapidly expanding financial services group which, until 1980, formed part of what was then Fraser Ansacher and which ultimately sees itself as another merchant bank.

Subscriptions open today and the £3m target brings to £15.5m the total being sought by the three BES-inspired property groups launched in the last two weeks. Still more are expected to reveal themselves before budget day on March 18, when the Chancellor could spoil all the fun.

Fraser House claims that, unlike its competitors, it represents a newly created, independent developer, rather than merely an extension of an existing property operation. Recruits to the board include a surveyor, an architect and a master builder, but, even so, the company will be drawing heavily on a Robert Fraser team which has recently put together a string of syndicated development projects using clients' funds.

Fraser will, in return, take fees equal to 2.5 per cent of construction costs as well as 15 per cent of development profits. There will be no salaries

before 1990 for the directors—who have put £100,000 into the company—although share options could eventually give them 20 per cent of the issued capital.

By way of contrast, Guinness Mahon Property Managers, who will run Lockton Developments, another of the new BES property companies, expects an annual fee equal to 2.5 per cent of net assets and 20 per cent of any development profits. The managers will also take director's fees.

The management team at London & Bristol, the other most recent BES newcomer, will draw a project fee equal to 3 per cent of total development costs—equating to 15 per cent of net profits—and directors could end up with 35 per cent of any increase in net assets.

Fraser House will be adopting a flexible development policy but intends to concentrate on £1m-£2.5m office and retail schemes in the south of England. Alan Coutts, corporate finance director of Robert Fraser, acknowledges the recent decline in the number of institutionally forward-funded projects but believes demand for newly completed quality investments with sound covenants is unlikely to weaken. He also expects interest from owner occupiers.

Coutts is the man behind Fraser's recent syndicated development projects, including Bank House in Harrow, let to the Bank of Ireland and sold last year to Barclays Life Assurance

for nearly £2m. The syndicate's share of costs was raised in £25,000 tranches and the subsequent sale showed a pre-tax return of 48 per cent in 18 months. Fraser also syndicated the equity finance for a £2.15m redevelopment project at Stamford Place, London W1, which was sold on to a High Commission for £2.87m. A 9,000 sq ft office scheme is now underway in Wimborne.

Judging by the initial response to the share offers announced so far, the creation of development companies offering investors the chance to play the property game while picking up some not inconsiderable tax relief appears to be a popular formula for extracting funds.

There are potential drawbacks. No BES-inspired company can be totally sure it will establish qualifying status until trading is underway and neither can it guarantee that its status will be maintained in the eyes of the Inland Revenue. Investors seeking the full benefits of tax relief are locked in for five years and anyone who wants to get out earlier will usually have to rely on the prospect of a limited matched-share market in the shares. Dividends in the early years seem highly unlikely.

At the end of the five-year period, the companies can be sold, wound up or could seek a Stock Exchange or USM listing; the likelihood is that a variety of fates await them—and their investors.

Montagu pulls out of Billingsgate

SAMUEL MONTAGU has finally cancelled plans to occupy the Billingsgate office development in the City of London, jointly developed by S. & W. Berisford and London & Edinburgh Trust.

Last July, the merchant bank, which is 60 per cent owned by Midland Bank, signed the largest letting deal ever achieved in the City, agreeing to pay over £6m a year—about £27 a sq ft—for the Billingsgate complex.

In December, however, Midland Bank became concerned about rising costs at Montagu and a management crisis followed which resulted in the resignation of Mr. Stefan Gadd, the chairman who had supported the Billingsgate deal.

Mr. Gadd felt that Montagu should share new premises with W. Greenwell & Co, the stockbroking firm which it is the prospect of buying. Following his departure, the committee to centralise operations at Billingsgate was put under review.

Now Montagu has decided against the move and will, through Healey & Baker, have to find another tenant for the expensive lease signed with the developers. For the time being, Montagu plans to remain at Old Broad Street while Greenwells, the stockbroking firm in which the

bank plans to step up its existing 25.9 per cent stake, will stay at Bow Bells House.

● **Darcon Properties** has acquired the freehold of 112 High Holborn, a shop and office building facing Holborn underground station which it intends to refurbish. Darcon, represented by Thomas Deal, paid around £500,000. Barrington Laurence acted for the vendors.

● John Lelliott Developments is to build a 40,000 sq ft Tesco superstore in Epping High Street. Tesco will purchase the scheme for about £3m. Hales are acting for Tesco.

● Scammell Properties, represented by Chestertons and A.C. Frost, have let their 2,600 sq ft office building in the centre of Bracknell for £12.50, a record rent for the local market. Still in Bracknell, Estates & General Investments, in association with Napier Securities, has started a slim high-tech scheme on the western industrial estate. Debenham Tewson & Chinnock say the buildings are for sale or to let.

● Sainsbury is buying an 8.5 acre site at Stevenage from the Commission for New Towns and is to develop a 34,000 sq ft supermarket, two shops and extensive community facilities.

Postel goes shopping

POSTEL Investment Management has spent nearly £20m in acquiring four prime retail investments in the UK.

Last year, Postel said it intended to step up its retail investment programme, concentrating on prime, city centre locations, to improve its overall portfolio balance.

The latest acquisitions, through Bernard Thorpe, are at Galloway Gate, Leicester, where over 150,000 sq ft has been spent on acquiring a freehold block of seven shops, Northumberland Street, Newcastle, Princes Street, Edinburgh and Park Street, Walsall.

● Barclays Bank has sold the 2,000-year lease held on 161-162 New Bond Street, Mayfair to an overseas investment company based in Zurich for nearly £4m. Leighton Goldsmiths, who acted for Barclays, say 20 companies made offers for the property, which is planned around a private courtyard. It will be refurbished and part-redeveloped.

● The London borough of Ealing has given full planning permission for the 227.5m office development planned by London & Metropolitan Estates in Ropemaker Street. The 337,550-sq ft scheme will comprise two separate buildings and has been designed by the Cottrell Matthews Wheately Partnership.

UK Provident digs up planning fight

PLANS revealed this week to develop offices on one of central London's oldest remaining open spaces seem certain to provoke a major planning battle.

This London Diocesan Fund announced that it had sold the freehold of Christchurch burial ground, the only remaining open site along Victoria Street, Westminster, to United Kingdom Provident Institution. The mutual life company intends to build offices on part of the three-quarter acre site, which once formed the precincts of Christchurch Westminster, one of the many London churches destroyed during the last war.

The site has been an open space for over 350 years and, until last year, was maintained by Westminster City Council under a 51-year rental agreement with the Rector of St Margaret's. Among those buried there are Colonel Blood, historian of the Crown Jewels from the Tower.

UK Provident, which also developed the adjoining RAF headquarters, have appointed Macburst as project managers and Denys Lasdun as architects. Jeremy Taylor, managing director of Macburst, says the intention is to retain over half the site as open space.

"We want to develop a building of the highest architectural quality, which will make an important contribution to the appearance of Victoria Street and the surrounding area. We

also want to create open space which is infinitely more useful and attractive than that which already exists."

Taylor says the development team is well aware of the council's longstanding opposition to any development of the site but intends to convince Westminster that it is offering "something which will enhance, rather than detract, from the location".

Westminster says it has agreed to seek a compulsory purchase order for the site in order to ensure that it retains an open space. Councillor Alan Bradley, chairman of the planning committee, adds: "The site represents a living in the middle of a concrete jungle. We will resist any development."

Having parted with an undeveloped but significant sum for the site, UK Provident is unlikely to be easily put off, even though Victoria Street market has not been strong and funding projects on the other side of Victoria Street to United Kingdom Provident will eventually add another 170,000 sq ft of office space to the local market.

Despite this, the eventual development of the Christchurch site is an attractive prospect for UKPI and continuing resistance by Westminster to the site of the scheme will almost inevitably be decided over the road to the Marsham Street headquarters of the Environment.

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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

FOR JUST over six months the man long called "the philosopher prince" has been king of a realm which devotes much of its wealth to charity.

No doubt that sounds more like something from Grimm's fairy tales than a description of a key West German management change. But then there have always been story-book elements both about the career of Dr Marcus Bierlich and the concern he now heads, the Robert Bosch electricals group. Put the two together and the result is very unusual indeed.

Bierlich, aged 55, might well have gone into academic life like his father, who was a Professor of Medicine in Hamburg. The young Marcus studied natural sciences and philosophy — then gained his doctorate with a dissertation on mathematics. But instead he went into banking, then industry, then insurance, floating ever higher until he moved into the Bosch job.

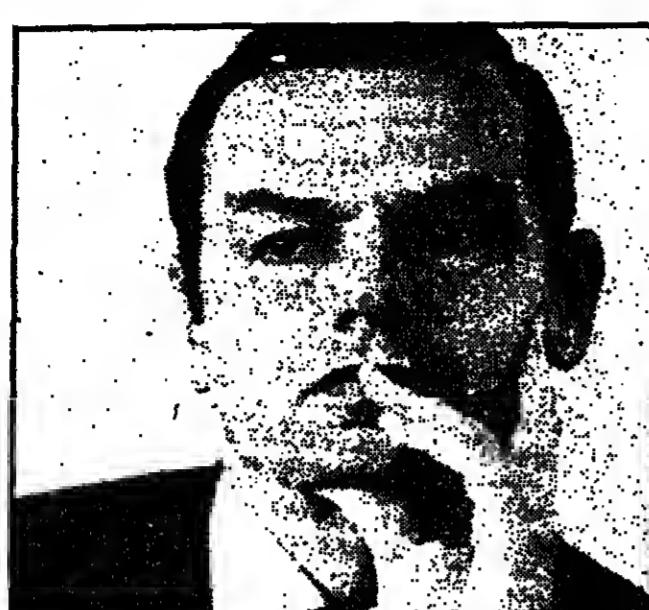
The way Bierlich puts it, the career changes sound quite straightforward. "On the whole I always moved because of outstanding people," he says.

First there was Dr Friedrich Ernst, senior partner of the Delbrück bank in Hamburg, who offered him a job in the early 1950s. Bierlich was already half-committed to going to Unilever—but he chose the bank instead, drawn by Dr Ernst's strong personality (he had opposed the Nazis and been jailed by them) and wide financial background. With Delbrück Bierlich learned banking from the bottom up—notably in Berlin, London and New York—until Ernst died "and then I felt I had no reason to stay on."

The next big influence was Dr Günter Vogelsang, the dynamic and widely admired finance director of the Mannesmann steel and engineering concern. In 1961 he was looking for help with ambitious restructuring plans and Bierlich, fired by the prospect of a creative boss in a new field, took on the job.

Six years later Vogelsang moved to Krupp and Bierlich succeeded him as finance chief, playing a key role in regrouping and extending the Mannesmann empire over more than a decade. It was during the "Bierlich era," for example, that the steel pipe company Mannesmannrohrwerke was formed (under a "division of steel interests" deal with Thyssen) and the merger with the Demag engineering concern carried through.

Bierlich's third career began in 1980 after his old friend Klaus Götte (now head of the GHH engineering group)



Marcus Bierlich: wanted "really interesting work"

'A top class hobbyist'

Jonathan Carr on the varied career path of the head of West Germany's Robert Bosch

stepped down as finance director of Allianz, the biggest West German insurer by far. The Allianz post is well known for demanding great intellectual skill and a wide knowledge of business and industry in investing DM billions' worth of underwriting funds. Small wonder that Bierlich took it on and once again helped change the shape of a major enterprise.

He is co-author (with Dr Wolfgang Schieren, the chief executive) of the Allianz restructuring plan which will allow the group much greater room for manoeuvre in diversifying and making acquisitions. So far that might be the tale of a talented man somewhat frustrated by an inability to make it to the very summit. But a former boardroom colleague surely comes close to the truth when he says of Marcus Bierlich "I can think of no manager I admire more. He never pushes and seems almost to treat his career as though it were a hobby. But the results are really top class."

Indeed, when Bierlich speaks about his professional life he sounds as if he is referring to someone else. "I could have

become a professor of mathematics," he remarks thoughtfully, "but not a very good one. For that you need the creativity of an artist... As for the top jobs, I never wanted them after I started working and I am lucky enough always to have had that."

Where does this detachment come from? His perspective on life was radically affected at the age of 16 when his anti-aircraft battery suffered a direct hit and he narrowly escaped obliteration.

He has also been heavily influenced by his love of philosophy which is tied to a deep affection for England; after the war, in order to finance a visit to England, he worked on the land near Oxford with a group of other Hamburg students and made contacts which gained him an introduction to Bertrand Russell.

With that background of theory and practice, it is not hard to see why Bierlich has become head of that almost unique enterprise Robert Bosch. Bosch is well known worldwide as a major electricals group (annual turnover about DM 15bn), concentrating on

automotive equipment but also diversifying into fast-growing sectors like communications technology.

It is not so well known that Bosch is a limited liability company and that, in accordance with the will of the founder, almost all the shares are in the hands of a charitable foundation. That means that most of the profit not ploughed back into the company goes to the foundation (around DM 34m in 1983 alone) which in spends it on hospitals, social welfare, and on furthering German-French relations, and the like.

Perhaps ironically Bierlich, who has long sought to promote a more active German stock market with more companies "going public" is now himself head of a private concern. But as he points out, it is a very special case. "How often do you have a chance to promote that sort of work?" he asks, reeling off a list of projects recently sponsored by the Bosch foundation. Moreover, he stresses that Bosch's earnings power is so strong that for the foreseeable future it will have no problem financing its expansion from its own funds.

There is a final point. When Bierlich says he is generally made aware of new personalities of "outstanding" potential, he certainly has Dr Hans Merkle, his predecessor at Bosch, very much in mind. Merkle, aged 72, is an almost legendary figure who built up his company over 21 years to its present eminence—and exercised an influence far beyond into West German economic and political life.

It was Merkle (along with members of the Bosch family) who asked Bierlich to become the new head of Bosch (the fourth in the company's century-old history). Some commentators foresee storm clouds over Bosch, claiming that Merkle, in his new role as head of the supervisory board, will still seek to dictate company policy.

This is almost certainly underestimating both the old and the new chief executives. Merkle did not choose Bierlich, because he hoped he would be malleable but because he wanted the best for Bosch.

As for Bierlich, for decades he has shown a capacity not just to avoid friction with some pretty tough bosses (like Schieren of Allianz and Egon Overbeck of Mannesmann). He also quickly gained the confidence of employees in one company after another—and he is doing it again—at Bosch. "He has only been here a little while," said one veteran at Bosch with approval "and already he has people eating out of his hand."

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